

Budget Report



Appendices to Budget Report

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REVENUE BUDGET SUMMARY**Appendix A**

| | 2014-2015 Original Budget £ | 2014-2015 Revised Budget £ | 2015-2016 Estimate Budget £ |
|--|--------------------------------------|-------------------------------------|--------------------------------------|
| Directorates | | | |
| Corporate Resources | 3,022,270 | 2,986,000 | 2,926,310 |
| Environmental Services | 7,935,160 | 8,025,490 | 7,816,410 |
| Regeneration | 5,431,300 | 4,993,328 | 4,690,720 |
| Direct Service Expenditure | 16,388,730 | 16,004,818 | 15,433,440 |
| Contingency Provision (incl. R&R Reserve) | 400,000 | 97,350 | 400,000 |
| Total Service Expenditure | 16,788,730 | 16,102,168 | 15,833,440 |
| Provision for the Repayment of Principal (MRP) | 520,060 | 488,000 | 514,000 |
| Net Interest (Earnings) / Payments | 180,530 | 213,000 | 170,000 |
| Contributions to Capital from Grant and Revenue (Appendix B) | 636,004 | 636,000 | 636,000 |
| Contributions to Reserves (e.g. R&R) | 1,040,000 | 1,751,000 | 936,000 |
| Use of Earmarked Reserves (see Appendix H) | (1,873,750) | (2,093,070) | (2,474,388) |
| Net Council Expenditure | 17,291,574 | 17,097,098 | 15,615,052 |
| Transfer from Transition Reserve | (337,411) | 0 | (429,499) |
| Transfer to/(from) Specific Reserve | (232,600) | (709,290) | (93,000) |
| Transfer to/(from) General Reserves | 0 | 288,178 | 0 |
| Amount to be met from Grant and Collection Fund | 16,721,563 | 16,675,986 | 15,092,553 |
| Funded by | | | |
| Government Grant - Revenue Support Grant | (3,885,836) | (3,885,836) | (3,657,674) |
| Council Tax Freeze Grant 14-15 | (70,123) | (70,123) | 0 |
| New Homes Bonus | (886,315) | (886,315) | (1,005,857) |
| New Homes Bonus Return Funding | 0 | 0 | (11,224) |
| NNDR (Surplus) / Deficit | 62,889 | 62,889 | 816,409 |
| Collection Fund Surplus | (100,169) | (100,169) | (250,026) |
| Disabled Facilities Grant | (666,004) | (666,004) | (666,004) |
| Housing Benefit Administration Grant | (986,292) | (986,292) | (800,124) |
| Efficiency Support Grant | (974,522) | (974,522) | (102,472) |
| Business Rates | (3,150,558) | (3,104,981) | (3,022,049) |
| Business Rates - Pooling | 0 | 0 | (79,500) |
| Business Rates - Section 31 Grant | (467,200) | (467,200) | (478,546) |
| Council Tax | (5,597,433) | (5,597,433) | (5,835,486) |
| Total Funding | (16,721,563) | (16,675,986) | (15,092,553) |

Appendix A (continued)

COUNCIL TAX

| <u>2014-2015</u> | | | <u>2015-2016</u> | | |
|-------------------------|------------------|---|-------------------------|------------------|----------|
| Total | Band D | | Total | Band D | Increase |
| £ | £ | | £ | £ | % |
| 16,721,563 | | Budget requirement | 15,092,553 | | |
| (3,885,836) | | Revenue Support Grant | (3,657,674) | | |
| (974,522) | | Efficiency Support Grant | (102,472) | | |
| (886,315) | | New Homes Bonus | (1,005,857) | | |
| (37,280) | | Collection Fund (Surplus) / Deficit | 566,383 | | |
| (70,123) | | Council Tax Freeze Grant | 0 | | |
| (2,119,496) | | Other non-ring fenced grants | (2,035,398) | | |
| (3,150,558) | | Retained Business Rates | (3,022,049) | | |
| 5,597,433 | 235.85 | Borough Council Tax | 5,835,486 | 240.33 | 1.90% |
| 28,026,062 | 1,180.89 | County Council precept | 29,232,317 | 1,203.92 | 1.95% |
| 1,980,519 | 83.45 | Fire Service precept | 2,065,761 | 85.08 | 1.95% |
| 3,349,201 | 141.12 | Police precept/ Police Crime Commissioner | 3,493,352 | 143.87 | 1.95% |
| 38,953,215 | 1,641.31 | Total Council Tax | 40,626,916 | 1,673.20 | 1.94% |
| | 23,733.00 | Council Taxbase at Band D | | 24,281.00 | |

TABLE OF COUNCIL TAX BANDS AND AMOUNTS :

| 2013-2014 | | Relationship | East Sussex | Sussex Police | East Sussex | Hastings | Total |
|------------------|--|---------------------|--------------------|----------------------|-----------------------|-----------------|-------------------|
| Amount | Band and Value * | to Band D | C.C. | Authority | Fire Authority | B.C. | Amount |
| £1,094.20 | A - up to £40,000 | 6 / 9 | £802.61 | £95.94 | £56.72 | £160.22 | £ 1,115.49 |
| £1,276.58 | B - £40,001 up to £52,000 | 7 / 9 | £936.38 | £111.93 | £66.17 | £186.92 | £ 1,301.40 |
| £1,458.94 | C - £52,001 up to £68,000 | 8 / 9 | £1,070.15 | £127.92 | £75.63 | £213.63 | £ 1,487.33 |
| £1,641.31 | D - £68,001 up to £88,000 | - | £1,203.92 | £143.91 | £85.08 | £240.33 | £ 1,673.24 |
| £2,006.04 | E - £88,001 up to £120,000 | 11 / 9 | £1,471.46 | £175.89 | £103.99 | £293.74 | £ 2,045.08 |
| £2,370.78 | F - £120,001 up to £160,000 | 13 / 9 | £1,739.00 | £207.87 | £122.89 | £347.14 | £ 2,416.90 |
| £2,735.51 | G - £160,001 up to £320,000 | 15 / 9 | £2,006.53 | £239.85 | £141.80 | £400.55 | £ 2,788.73 |
| £3,282.62 | H - over £320,000 | 18 / 9 | £2,407.84 | £287.82 | £170.16 | £480.66 | £ 3,346.48 |
| 42,667 | Number of properties on Council Tax Banding List | | | | | | 42,724 |
| £23,733.00 | Each £1 of Council Tax at Band D will raise | | | | | | £ 24,281 |

Appendix A (continued)

1. BUSINESS RATES BASELINE

| | Budget 2014-15 Amount £ | Revised Budget 2014-15 Amount £ | Budget 2015-16 Amount £ |
|--|----------------------------------|--|----------------------------------|
| Tariff Calculation | | | |
| Business Rates Baseline for HBC | 8,628,027 | 8,628,027 | 8,821,803 |
| DCLG calculation of baseline funding level | 3,401,670 | 3,401,670 | 3,495,559 |
| Tariff | 5,226,357 | 5,226,357 | 5,326,244 |
| Levy Percentage Calculation | | | |
| Baseline Funding Level | 3,401,670 | 3,401,670 | 3,495,559 |
| Business Rates Baseline | 8,628,027 | 8,628,027 | 8,821,803 |
| Levy Calculation | | | |
| Business Rate Income (Adjusted) | 8,376,915 | 8,625,922 | 9,140,070 |
| Business Rates Baseline | 8,628,027 | 8,628,027 | 8,821,803 |
| Growth | (251,112) | (2,105) | 318,267 |
| Levy payable | 0 | 0 | 159,134 |
| 2015/16 Business Rates Collection | | | |
| Retained Business Income for 2015/16 | 8,376,915 | 8,376,915 | 8,549,033 |
| less Tariff | (5,226,357) | (5,226,357) | (5,326,244) |
| less Levy | 0 | 0 | (159,134) |
| Retained rates (Hastings Borough Council) | 3,150,558 | 3,150,558 | 3,063,655 |
| Plus, Section 31 Grant | 467,200 | 467,200 | 478,546 |
| HBC Business Rate Income | 3,617,758 | 3,617,758 | 3,542,201 |
| Safety Net Calculation | | | |
| NDR Income for year (net of discounts /reliefs) | 20,942,287 | 20,120,433 | 21,372,583 |
| Add Discretionary reliefs | 319,314 | 274,904 | 281,227 |
| Add 50 % small business relief | 1,221,102 | 1,169,467 | 1,196,365 |
| Adjusted NNDR Income | 22,482,703 | 21,564,804 | 22,850,175 |
| 40% share HBC | 8,993,081 | 8,625,922 | 9,140,070 |
| ~Less tariff | (5,226,357) | (5,226,357) | (5,326,244) |
| Adjusted HBC share | 3,766,724 | 3,399,565 | 3,813,826 |
| Safety net Threshold (92.5% of Baseline Funding Level) | (3,146,545) | (3,146,545) | (3,233,392) |
| Excess over Safety Net | 620,179 | 253,020 | 580,434 |
| Safety Net amount receivable | 0 | 0 | 0 |

2. COLLECTION FUND

| | 2014-2015 Original Budget £ | 2014-2015 Revised Budget £ | 2015-2016 Estimate Budget £ |
|---|--------------------------------------|-------------------------------------|--------------------------------------|
| Council Tax (Surplus)/ Deficit | (100,169) | (250,026) | (250,026) |
| Non Domestic Rates (Surplus)/ Deficit | 62,889 | 816,409 | 816,409 |
| Total Collection Fund (Surplus)/ Deficit | (37,280) | 566,383 | 566,383 |

INTEREST, MINIMUM REVENUE PROVISION & CONTRIBUTIONS TO RESERVES

Appendix B

| | 2014-15 Original Budget £000's | 2014-15 Revised Budget £000's | 2015-16 Estimated Outturn £000's |
|--|---|--|---|
| Net Interest Payments | 181 | 213 | 170 |
| Contributions to Reserves | 1,040 | 1,751 | 936 |
| Minimum Revenue Provision (Statutory provision for principal repayment arising from borrowing requirement) | 520 | 488 | 514 |
| Total | 1,741 | 2,453 | 1,620 |
| Interest | £000's | £000's | £000's |
| Gross Interest Payable | 576 | 450 | 542 |
| Gross Interest Received | (282) | (218) | (258) |
| Income and expenditure in relation to investment properties | (73) | 21 | (74) |
| Fees | 13 | 13 | 13 |
| Other charges | (53) | (53) | (53) |
| | 181 | 213 | 170 |
| Contributions to Capital Spend from Grant and Reserves | £000's | £000's | £000's |
| Disabled Facilities Grant | 636 | 636 | 636 |
| | 636 | 636 | 636 |
| Contributions to Reserves | £000's | £000's | £000's |
| IT Reserve | 99 | 99 | 179 |
| Government Grant Reserve | 101 | 358 | 167 |
| Section 106 Reserve | 0 | 204 | 50 |
| Transfer to Reserves re: LAMS | 32 | 32 | 32 |
| R&R General | 420 | 420 | 420 |
| R&R White Rock Theatre | 80 | 80 | 80 |
| R&R re: New Vehicles | 8 | 8 | 8 |
| Invest to Save and Efficiency Reserve | 300 | 550 | 0 |
| | 1,040 | 1,751 | 936 |
| Transfers to/ between Reserves | £000's | £000's | £000's |
| Transfer from General Reserve to IT Reserve | 0 | 50 | 0 |
| Transfer to Transition Reserve from Capital Reserve | 0 | 0 | 0 |
| Transfer to Transition Reserve from General Reserve | 0 | 0 | 0 |
| | 0 | 50 | 0 |
| Total Income and Transfers | 1,040 | 1,801 | 936 |

REVENUE BUDGET VARIATION ANALYSIS**Appendix C**

| Corporate | 2014-2015 |
|-------------------------------------|------------------|
| | £ |
| Original Corporate Budget | 3,022,270 |
| Employees | 95,160 |
| Premises | 115,580 |
| Transport | (1,790) |
| Supplies & Services | (155,160) |
| Payments to Third Parties | (588,270) |
| Support Services | 780,420 |
| Income | 413,300 |
| Recharges | (695,510) |
| Revised Corporate Net Budget | 2,986,000 |

| Corporate | 2015-2016 |
|-------------------------------------|------------------|
| | £ |
| Original Corporate Budget | 3,022,270 |
| Employees | (86,500) |
| Premises | 262,170 |
| Transport | (2,900) |
| Supplies & Services | (211,960) |
| Payments to Third Parties | (588,520) |
| Support Services | 256,040 |
| Income | 401,460 |
| Recharges | (125,750) |
| Revised Corporate Net Budget | 2,926,310 |

REVENUE BUDGET VARIATION ANALYSIS**Appendix C (Cont)**

| Environment | 2014-2015 |
|---------------------------------------|------------------|
| | £ |
| Original Environment Budget | 7,935,160 |
| Employees | (80,210) |
| Premises | 409,500 |
| Transport | (14,500) |
| Supplies & Services | 128,870 |
| Payments to Third Parties | (85,070) |
| Support Services | (292,190) |
| Income | (556,850) |
| Recharges | 580,780 |
| Revised Environment Net Budget | 8,025,490 |

| Environment | 2015-2016 |
|---------------------------------------|------------------|
| | £ |
| Original Environment Budget | 7,935,160 |
| Employees | (158,920) |
| Premises | 269,950 |
| Transport | 23,650 |
| Supplies & Services | (133,870) |
| Payments to Third Parties | (41,470) |
| Support Services | (438,680) |
| Income | (271,500) |
| Recharges | 632,090 |
| Revised Environment Net Budget | 7,816,410 |

REVENUE BUDGET VARIATION ANALYSIS**Appendix C (Cont)**

| Regeneration | 2014-2015 |
|---------------------------------|-----------|
| | £ |
| Original Regeneration Budget | 5,431,300 |
| Employees | 930 |
| Premises | (200) |
| Transport | (11,890) |
| Supplies & Services | 919,946 |
| Payments to Third Parties | (27,300) |
| Support Services | (660,490) |
| Income | (946,008) |
| Recharges | 287,040 |
| | <hr/> |
| Revised Regeneration Net Budget | 4,993,328 |

| Regeneration | 2015-2016 |
|------------------------------|-------------|
| | £ |
| Original Regeneration Budget | 5,431,300 |
| Employees | (343,100) |
| Premises | (200) |
| Transport | (13,710) |
| Supplies & Services | (2,333,914) |
| Payments to Third Parties | (8,800) |
| Support Services | (945,020) |
| Income | 2,284,364 |
| Recharges | 619,800 |
| | <hr/> |
| | 4,690,720 |

CAPITAL PROGRAMME SUMMARY

| | Capital Costs | | | | | Revenue Costs | | | | |
|----------------------------|---------------|--------------|------------|------------|--------------|---------------|------------|------------|------------|------------|
| | 2014/15 | 2015/16 | 2016/17 | 2017/18 | Total over | 2014/15 | 2015/16 | 2016/17 | 2017/18 | Full |
| | Revised | | | | Prog Period | Revised | | | | Years |
| | £,000 | £,000 | £,000 | £,000 | £,000 | £,000 | £,000 | £,000 | | £,000 |
| Net cost by Service | | | | | | | | | | |
| Environmental Services | 657 | 492 | 125 | 85 | 1,359 | 32 | 85 | 113 | 122 | 126 |
| Corporate Resources | 388 | 1,202 | | | 1,590 | 7 | 74 | 94 | 26 | 26 |
| Regeneration | 3,440 | 1,659 | 423 | 103 | 5,625 | 66 | 186 | 262 | 285 | 290 |
| | 4,485 | 3,353 | 548 | 188 | 8,574 | 105 | 345 | 469 | 433 | 442 |

Net cost by Status

| | | | | | | | | | | |
|---------------------|--------------|--------------|------------|------------|--------------|------------|------------|------------|------------|------------|
| Committed Schemes | 4,460 | 2,121 | 508 | 188 | 7,277 | 101 | 298 | 371 | 324 | 333 |
| Uncommitted Schemes | | 100 | | | 100 | 2 | 7 | 21 | 31 | 31 |
| New Schemes | 25 | 1,132 | 40 | | 1,197 | 2 | 40 | 77 | 78 | 78 |
| | 4,485 | 3,353 | 548 | 188 | 8,574 | 105 | 345 | 469 | 433 | 442 |

Gross cost of schemes analysed by service

| | | | | | |
|------------------------|--------------|--------------|--------------|--------------|---------------|
| Environmental Services | 899 | 682 | 1,645 | 1,590 | 4,816 |
| Corporate Resources | 388 | 1,202 | | | 1,590 |
| Regeneration | 4,465 | 3,321 | 1,175 | 760 | 9,721 |
| | 5,752 | 5,205 | 2,820 | 2,350 | 16,127 |

CAPITAL PROGRAMME FINANCING STATEMENT**Appendix E**

| | 2014/15 | 2015/16 | 2016/17 | 2017/18 | Total over Programme period |
|---|------------------|--------------|------------|------------|-----------------------------------|
| | Revised £'000 | £'000 | £'000 | £'000 | £'000 |
| Spending | | | | | |
| Capital Spending | | | | | |
| Total Gross Spend | 5,752 | 5,205 | 2,820 | 2,270 | 16,047 |
| Assumed Slippage | 0 | 0 | 0 | 0 | 0 |
| Capital Grants and Contributions Received | (1,232) | (1,852) | (2,272) | (2,082) | (7,438) |
| Capital Requirement | 4,520 | 3,353 | 548 | 188 | 8,609 |
| Financing available | | | | | |
| New Capital Receipts in Year | 1,272 | 482 | 530 | 2,690 | 4,974 |
| Bfwd Capital Receipts | 0 | 0 | 0 | 350 | 0 |
| Total | 1,272 | 482 | 530 | 3,040 | 5,324 |
| Finance Used | | | | | |
| Capital Reserve / Revenue/R&R reserve | 448 | 946 | 368 | 103 | 1,865 |
| Capital Receipts used in year from asset sales | 1,272 | 482 | 180 | 85 | 2,019 |
| Capital Receipts from Prior years | 0 | 0 | 0 | 0 | 0 |
| Total Financing available from internal resources | 1,720 | 1,428 | 548 | 188 | 3,884 |
| Remaining Financing Requirement | 2,800 | 1,925 | 0 | 0 | 4,725 |
| Net Interest Cost of the Capital Programme | | | | | |
| Minimum Revenue Provision (MRP) based on Net Capital Financing Requirement over the Programme Period | 0 | 2 | 69 | 73 | 144 |
| Net MRP implication of the Capital Programme | 0 | 2 | 69 | 73 | 144 |
| Summary: Financial Implications of the Capital Programme: | | | | | |
| Interest & MRP | 0 | 50 | 161 | 165 | 375 |
| Other Revenue Costs / (Savings) | 0 | 0 | 0 | 0 | 0 |
| Total additional costs | 0 | 50 | 161 | 165 | 375 |

Government Grant Reserves

Appendix F

| Cost Centre | Description | Holding account | Balance b/f 1 April 2014 £ 000's | Income & Transfers £ 000's | Expenditure & Transfers £ 000's | Balance c/f 31 March 2015 £ 000's | Income & Transfers £ 000's | Expenditure & Transfers £ 000's | Balance c/f 31 March 2016 £ 000's |
|--------------|----------------------------------|-----------------|-------------------------------------|-------------------------------|------------------------------------|--------------------------------------|-------------------------------|------------------------------------|--------------------------------------|
| 1055 | DCE-Revenues Division | X394 | (155) | (138) | 0 | (293) | (35) | 0 | (328) |
| 1054 | New Burdens | X896 | (11) | 0 | 0 | (11) | 0 | 0 | (11) |
| 1945 | Getting Hastings Ready | X406 | (56) | 0 | 0 | (56) | 0 | 0 | (56) |
| 1985 | Coastal Change Pathfinders | X396 | (25) | 0 | 0 | (25) | 0 | 0 | (25) |
| 1988 | FLAG | X407 | (12) | (108) | 63 | (57) | (21) | 24 | (54) |
| 4137 | Land Auction Pilot | X409 | (64) | 0 | 22 | (42) | 0 | 22 | (20) |
| 4138 | Preventing Repossessions | X408 | (11) | 0 | 11 | 0 | 0 | 0 | 0 |
| 5107 | Tobacco control | X368 | (14) | 0 | 10 | (4) | | 4 | 0 |
| 6000 | Museums & Art Galleries | X083 | 2 | (2) | 0 | 0 | 0 | 0 | 0 |
| 6009 | Exhibitions museums - K990 | X052 | (1) | 0 | 0 | (1) | 0 | 0 | (1) |
| 6301 | Parks & Gardens - K990 | X096 | (71) | | 6 | (65) | | 65 | 0 |
| 6652 | British Heart Foundation Project | X371 | (1) | 1 | 0 | 0 | 0 | 0 | 0 |
| 6657 | Active Hastings | X094 | (128) | (50) | 144 | (34) | (50) | 84 | 0 |
| 6666 | PCT play grant | X376 | (4) | 0 | 4 | 0 | 0 | 0 | 0 |
| 6667 | Play Pathfinder | X375 | 0 | (6) | 6 | 0 | 0 | 0 | 0 |
| 6669 | Active Women | X377 | (18) | 0 | 18 | 0 | 0 | 0 | 0 |
| 6651 | Street Games | X065 | (41) | (32) | 28 | (45) | (32) | 75 | (2) |
| 1927/45 | East Sussex Arts Partnership | X036 | (5) | 0 | 0 | (5) | 0 | 0 | (5) |
| 6675 | Sports for All | NEW | 0 | (23) | 16 | (7) | (29) | 31 | (5) |
| 6508 | Countryside Stewardship | X321 | (37) | 0 | 5 | (32) | 0 | 5 | (27) |
| Total | | | (652) | (358) | 333 | (677) | (167) | 310 | (534) |

Revenue Budget Forward Plan

Appendix G

| Ref | | <u>2014-15</u> | <u>2015-16</u> | <u>Forward Inflation assumption</u> | <u>2016-17</u> | <u>2017-18</u> | |
|-----|---|---------------------------|-----------------|---|-------------------|-------------------|--------|
| | | <u>£000's</u> | <u>£000's</u> | | <u>£000's</u> | <u>£000's</u> | |
| | | <u>Revised Budget</u> | <u>Budget</u> | | <u>Projection</u> | <u>Projection</u> | |
| 1 | Net Service Expenditure | 16,005 | 15,433 | 2.00% | 15,822 | 16,219 | |
| 2 | Pension Fund - Employers Contribution Increase | | | | 50 | 50 | |
| 3 | Election Costs (bi-annually) | | | | 70 | 0 | |
| 4 | Aquila/ Cavendish House | | | | 0 | 0 | |
| 5 | IT - add back one year reduction for reprofiling | | | | 34 | 34 | |
| 6 | Profile of R&R spend | | | | (232) | (232) | |
| 7 | Profile of 950th anniversary spend | | | | 60 | 20 | |
| 8 | Add back govt grant reserve funded items | | | | (95) | (95) | |
| 9 | add back on street car parking - use of reserves | | | | (13) | (33) | |
| 10 | Aquila House - letting income | | | | (35) | (70) | |
| 11 | PIER savings - various | | | | (211) | (217) | |
| 12 | PIER -Digital by Design | | | | (235) | (235) | |
| 13 | PIER -Grounds Maintenance | | | | (100) | (100) | |
| 14 | PIER -Management restructure | | | | (100) | (100) | |
| 15 | Local Development Framework | | | | (96) | (96) | |
| 16 | Fees and Charges | | | | (60) | (120) | |
| 17 | National Insurance (Pensions) | | | | 360 | 360 | |
| 18 | PIER -Revenues team- Benefit Administration Grant | | | | (70) | (140) | |
| 19 | Invest to Save -profile | | | | (664) | (664) | |
| 20 | Pebsham Landfill Site income | | | | 50 | 75 | |
| 21 | Government Grant Funded items | | | | 0 | (116) | |
| 22 | Contingency Provision | 97 | 400 | | 400 | 400 | |
| 23 | Interest Payments (net of earnings) | 213 | 170 | | 181 | 181 | |
| 24 | Contributions to Capital from grant and reserves | 636 | 636 | | 636 | 636 | |
| 25 | Minimum Revenue Provision | 488 | 514 | | 520 | 520 | |
| 26 | Contribution to Reserves | 1,751 | 936 | | 860 | 860 | |
| 27 | Net Use of Earmarked Reserves | (2,093) | (2,474) | | (1,572) | (1,269) | |
| 28 | Net Council Expenditure | 17,097 | 15,615 | | 15,560 | 15,868 | |
| 29 | Taxbase | 23,733 | 24,281 | 0.20% | 24,330 | 24,378 | |
| 30 | Council Tax | 1.90% | 235.85 | 240.33 | 1.90% | 244.90 | 249.55 |
| 31 | From Collection Fund - Council Tax | (5,597) | (5,835) | | (5,958) | (6,084) | |
| 32 | From Collection Fund - Business Rates | (3,105) | (3,022) | | (3,129) | (3,192) | |
| 33 | Revenue Support Grant | (3,886) | (3,657) | | (2,970) | (2,231) | |
| 34 | Council Tax Freeze Grant | (70) | 0 | | 0 | 0 | |
| 35 | Efficiency Support Grant | (975) | (102) | | 0 | 0 | |
| 36 | New Homes Bonus | (886) | (1,006) | | (1,106) | (1,106) | |
| 37 | New Homes bonus return funding | 0 | (11) | | | | |
| 38 | Disabled Facilities Grant | (666) | (666) | | (666) | (666) | |
| 39 | Housing Benefit Admin Grant | (986) | (800) | | (690) | (580) | |
| 40 | NNDR (Surplus) / Deficit | 63 | 816 | | 0 | 0 | |
| 41 | NNDR Pooling | 0 | (80) | | (82) | (82) | |
| 42 | Business Rates Section 31 Grant | (467) | (479) | | (479) | (479) | |
| 43 | Council Tax Surplus | (100) | (250) | | 0 | 0 | |
| 44 | Contribution To General Fund | (16,676) | (15,093) | | (15,080) | (14,420) | |
| 45 | Funding Shortfall / (surplus) | 421 | 522 | | 480 | 1,448 | |
| 46 | Use of General Reserve | Carry forwards | (709) | (93) | | | |
| 47 | Use of General Reserve | Tfr to / (from) | 288 | 0 | | | |
| 48 | Use of Transition Reserve | | 0 | (429) | (480) | (750) | |
| 49 | Use of Community Safety Reserve | | | 0 | 0 | (100) | |
| 50 | Use of Economic Development Reserve | | | 0 | 0 | (100) | |
| 51 | Net Funding Shortfall / (Surplus) | 0 | (0) | | (0) | 498 | |

RESERVES**Appendix H**

| | Balance at 1 April 2014 £'000 | Income & Transfers £'000 | Expenditure & Transfers £'000 | Balance at 31 Mar 2015 £'000 | Income & Transfers £'000 | Expenditure & Transfers £'000 | Balance at 31 Mar 2016 £'000 |
|---------------------------------------|-------------------------------------|--------------------------------|-------------------------------------|------------------------------------|--------------------------------|-------------------------------------|------------------------------------|
| General Reserve | (7,105) | (288) | 759 | (6,634) | 0 | 93 | (6,541) |
| Capital Reserve | (1,628) | 0 | 261 | (1,367) | 0 | 564 | (803) |
| Earmarked Reserves | | | | | | | |
| Renewal and Repairs Reserve | (1,853) | (508) | 760 | (1,601) | (508) | 761 | (1,349) |
| Insurance and Risk Management Reserve | (374) | 0 | 20 | (354) | 0 | 20 | (334) |
| Information Technology Reserve | (231) | (149) | 94 | (286) | (179) | 309 | (156) |
| On-Street Car Parking Surplus Reserve | (189) | 0 | 135 | (54) | 0 | 33 | (20) |
| s106 reserve | (461) | (204) | 55 | (610) | (50) | 84 | (576) |
| VAT reserve | (524) | 0 | 299 | (225) | 0 | 0 | (225) |
| Government Grant Reserve | (652) | (358) | 333 | (677) | (167) | 310 | (534) |
| Area Based Grant Reserve | (22) | 0 | 22 | 0 | 0 | 0 | 0 |
| Monuments in perpetuity | (51) | 0 | 5 | (46) | 0 | 5 | (41) |
| Ore Valley Reserve | (302) | 0 | 57 | (245) | 0 | 0 | (245) |
| Mortgage reserve (LAMS) | (60) | (32) | 0 | (92) | (32) | 0 | (124) |
| Invest to Save and Efficiency Reserve | (426) | (550) | 312 | (664) | 0 | 664 | (0) |
| Resilience and Stability Reserve | (600) | 0 | 0 | (600) | 0 | 0 | (600) |
| Transition Reserve | (2,222) | 0 | 0 | (2,222) | 0 | 429 | (1,793) |
| Redundancy Reserve | (769) | 0 | 117 | (652) | 0 | 225 | (427) |
| Community Safety Reserve | (350) | 0 | 0 | (350) | 0 | 0 | (350) |
| Economic Development Reserve | (527) | 0 | 48 | (479) | 0 | 34 | (445) |
| Land Charges Claim | (140) | 0 | 0 | (140) | 0 | 0 | (140) |
| Coastal Communities Grant Reserve | (340) | 0 | 0 | (340) | 0 | 340 | 0 |
| Safer Hastings Partnership Reserve | (66) | 0 | 37 | (29) | 0 | 0 | (29) |
| Parks and Gardens Reserves | (10) | 0 | 10 | 0 | 0 | 0 | 0 |
| Bathing Water Reserve | (63) | 0 | 63 | 0 | 0 | 0 | 0 |
| First World War Reserve | (17) | 0 | 9 | (8) | 0 | 8 | 0 |
| | (18,982) | (2,089) | 3,397 | (17,675) | (936) | 3,879 | (14,731) |

EXPENDITURE FUNDED BY USE OF RESERVES

| | 2014-15 Original £ | 2014-15 Revised £ | 2015-16 Estimate £ |
|--|--------------------------|-------------------------|--------------------------|
| General Reserve | | | |
| General reserve Saving to/(Use of) | 0 | 288,178 | 0 |
| Reprofile Local Development Framework | (78,000) | 0 | (78,000) |
| Use of general reserve - New Waste Contract | (73,000) | 0 | 0 |
| Carry forwards | (81,600) | (669,290) | 0 |
| Image Raising Campaign | | (30,000) | (5,000) |
| Youth Activities | | (10,000) | (10,000) |
| Total transfers ** | (232,600) | (709,290) | (93,000) |
| Transfers between Reserves | | | |
| General Reserve to IT Reserve | | (50,000) | 0 |
| Transfer to Transition Reserve from General Reserve | | 0 | 0 |
| | <u>0</u> | <u>(50,000)</u> | <u>0</u> |
| 2016 - 950th Anniversary (£330k in total over 3 years) | (102,500) | (61,800) | (61,400) |
| Pier -capital | | | (60,000) |
| Various Capital Expenditure to be Financed | | (129,000) | (373,000) |
| CPO - Empty Homes Strategy -capital | <u>(149,000)</u> | <u>(70,000)</u> | <u>(70,000)</u> |
| | <u>(251,500)</u> | <u>(260,800)</u> | <u>(564,400)</u> |

RESERVES**Appendix H****Earmarked Reserves**

| | | 2014-15 Original £ | 2014-15 Revised £ | 2015-16 Estimate £ |
|---|-------------|--------------------------|-------------------------|--------------------------|
| <u>VAT reserve</u> | | | | |
| Castle Capital Scheme | | (25,000) | (25,000) | 0 |
| Pier -capital | | (250,000) | (250,000) | 0 |
| Older & Younger people | | (35,790) | (24,000) | 0 |
| | | <u>(310,790)</u> | <u>(299,000)</u> | <u>0</u> |
| | Cost Centre | £ | £ | £ |
| <u>Economic Development Reserve</u> | | | | |
| Employability | | (35,090) | (48,390) | (33,900) |
| | | <u>(35,090)</u> | <u>(48,390)</u> | <u>(33,900)</u> |
| <u>Renewal & Repairs Reserve</u> | | | | |
| (per programme of works - Appendix J) | | (448,500) | (707,190) | (624,500) |
| Capital | | 0 | (30,000) | 0 |
| Vehicles | | 0 | | (36,000) |
| Contingency | | (100,000) | (22,650) | (100,000) |
| | | <u>(548,500)</u> | <u>(759,840)</u> | <u>(760,500)</u> |
| <u>Transition Reserve</u> | | | | |
| Transfer to General Fund | | (337,411) | 0 | (429,499) |
| <u>Information Technology Reserve</u> | | | | |
| (per programme of works - Appendix I) | | (194,000) | (94,200) | (308,745) |
| Capital | | 0 | | |
| | | <u>(194,000)</u> | <u>(94,200)</u> | <u>(308,745)</u> |
| <u>Invest to Save & Efficiency Reserve</u> | | | | |
| Transfer to general Fund | | (300,000) | (311,940) | (663,782) |
| Transfer to Capital Reserve | | | | 0 |
| | | <u>(300,000)</u> | <u>(311,940)</u> | <u>(663,782)</u> |
| <u>Redundancy Reserve</u> | | | | |
| Transfer to general fund | | (225,000) | (117,000) | (225,000) |
| | | <u>(225,000)</u> | <u>(117,000)</u> | <u>(225,000)</u> |
| <u>ABG Reserve</u> | | | | |
| Capital | | (22,000) | (22,000) | 0 |
| | | <u>(22,000)</u> | <u>(22,000)</u> | <u>0</u> |
| <u>Government Grant Reserve</u> | | | | |
| (further details - Appendix M) | various | (260,000) | (333,000) | (310,000) |
| | | <u>(260,000)</u> | <u>(333,000)</u> | <u>(310,000)</u> |
| <u>Monuments in Perpetuity</u> | | | | |
| Revenue | 3102 | (5,000) | (5,000) | (5,000) |
| | | <u>(5,000)</u> | <u>(5,000)</u> | <u>(5,000)</u> |
| <u>s106 Reserve</u> | | | | |
| Capital | | 0 | (11,000) | (40,000) |
| Revenue | various | (84,100) | (44,100) | (44,100) |
| | | <u>(84,100)</u> | <u>(55,100)</u> | <u>(84,100)</u> |
| <u>On-Street Car Parking Surplus Reserve</u> | | | | |
| Bus Shelter improvements | 1501 | (25,000) | | (33,461) |
| Public Realm / Carpark Signage | 1504 | (37,500) | (135,170) | |
| | | <u>(62,500)</u> | <u>(135,170)</u> | <u>(33,461)</u> |
| <u>Risk Management Reserve</u> | | | | |
| Risk Management Schemes | 5299 | (21,270) | (20,000) | (20,000) |
| | | <u>(21,270)</u> | <u>(20,000)</u> | <u>(20,000)</u> |
| <u>Ore Valley Reserve</u> | | | | |
| Ore Valley - Capital | | | (56,860) | |
| | | <u>0</u> | <u>(56,860)</u> | <u>0</u> |
| Safer Hastings Partnership Reserve | | | (37,130) | 0 |
| Parks and Gardens Reserves | | | (10,000) | 0 |
| Bathing Water Reserve | | | (62,500) | 0 |
| First World War Reserve | | | (9,000) | (8,500) |
| | | <u>0</u> | <u>(118,630)</u> | <u>(8,500)</u> |
| Total use of earmarked and capital reserves * | | <u>(2,657,161)</u> | <u>(2,686,930)</u> | <u>(3,446,887)</u> |
| Revenue use of earmarked reserves | | (1,873,750) | (2,093,070) | (2,474,388) |
| ABG Reserve | | (22,000) | (22,000) | 0 |
| Capital use of earmarked reserves | | (424,000) | (571,860) | (543,000) |
| Transition Reserve | | (337,411) | 0 | (429,499) |
| Movement of General Reserve shown on Appendix A | | 0 | 288,178 | 0 |
| Total Expenditure & Transfers (*+**) | | <u>(2,889,761)</u> | <u>(3,396,220)</u> | <u>(3,539,887)</u> |

INFORMATION TECHNOLOGY RESERVE

Appendix I

| | 2014-15 | 2014-15 | 2015-16 | 2016-17 | 2017-18 |
|--|------------|------------|------------|------------|------------|
| | ORIGINAL | REVISED | ESTIMATE | ESTIMATE | ESTIMATE |
| | £'000 | £'000 | £'000 | £'000 | £'000 |
| OPENING BALANCE : | | | | | |
| BALANCE B/FWD. AT 1 APRIL | 231 | 231 | 286 | 156 | 140 |
| EXPENDITURE : | | | | | |
| CASH RECEIPTING EQUIPMENT & SOFTWARE | | | | | |
| CORPORATE NETWORK | | | | | |
| EXCHANGE EMAIL SERVER SOFTWARE UPGRADE | | | | | |
| AGGRESSO UPGRADE | 24 | 0 | 24 | 0 | 0 |
| GOVCONNECT | 3 | 7 | 4 | 4 | 4 |
| MICROSOFT LICENSING FOR TEST ENVIRONMENT | 6 | 0 | 19 | 0 | 0 |
| RESILIENCE IMPROVMENTS | 50 | 0 | 50 | 0 | 0 |
| ONLINE ENVIRONMENTAL HEALTH LICENSING REGISTERS AND CONSULATATION | 0 | 2 | 0 | 0 | 0 |
| CAPITA INTERNET PAYMENTS AND DIRECT DEBITS | 0 | 22 | 0 | 0 | 0 |
| CASH RECEIPTING SYSTEMS UPGRADE - AIM V9 | 9 | 9 | 0 | 0 | 0 |
| ANTI VIRUS | 8 | 0 | 0 | 25 | 0 |
| SCANNING AND ARCHIVING PHASE 2 | 20 | 5 | 20 | 20 | 0 |
| KACE SYSTEMS MANAGEMENT SERVER | 10 | 0 | 0 | 0 | 0 |
| EMAIL ARCHIVING | 20 | 0 | 20 | 0 | 0 |
| E-FORMS UPGRADE | 0 | 2 | 0 | 0 | 0 |
| E-PROCUREMENT | 10 | 0 | 0 | 0 | 0 |
| GOOGLE SEARCH SERVICE | 5 | 0 | 0 | 0 | 0 |
| INCREASE STORAGE | 30 | 0 | 12 | 0 | 0 |
| CAVENDISH HOUSE ICT WIRING | 0 | 14 | 0 | 0 | 0 |
| SERVICE REVIEW EFFICIENCY PROJECTS | -8 | 0 | 49 | 66 | 96 |
| PC HARDWARE AND SOFTWARE | 0 | 0 | 80 | 115 | 115 |
| JD PROJECT MANAGEMENT | 0 | 15 | 0 | 0 | 0 |
| AH REFURBISHMENT | 0 | 18 | 31 | 0 | 0 |
| | 187 | 94 | 309 | 230 | 215 |
| SUB-TOTAL - OTHER | 187 | 94 | 309 | 230 | 215 |
| INCOME : | | | | | |
| CONTRIBUTIONS TO RESERVE - FROM GENERAL FUND | 99 | 99 | 179 | 214 | 214 |
| ADDITIONAL CONTRIBUTIONS TO RESERVE - FROM GENERAL FUND | | 50 | | | |
| | 99 | 149 | 179 | 214 | 214 |
| CLOSING BALANCE : | | | | | |
| BALANCE IN-HAND C/FWD. AT 31 MARCH | 143 | 286 | 156 | 140 | 139 |

RENEWAL AND REPAIRS RESERVE**APPENDIX J**

| 2013-14 ACTUAL £ | | 2014-2015 ORIGINAL BUDGET £ | 2014-2015 REVISED BUDGET £ | 2015-16 ESTIMATED BUDGET £ |
|--------------------------------|--|--------------------------------------|-------------------------------------|-------------------------------------|
| <u>OPENING BALANCE:</u> | | | | |
| 1,700,423 | BALANCE BROUGHT FORWARD | 1,628,673 | 1,852,770 | 1,600,930 |
| <u>INCOME:</u> | | | | |
| 512,072 | CONTRIBUTIONS TO RESERVE - GENERAL | 508,000 | 508,000 | 508,000 |
| 512,072 | | 508,000 | 508,000 | 508,000 |
| <u>EXPENDITURE:</u> | | | | |
| 215,398 | PROGRAMMED REPAIRS AND REDECORATIONS | 230,500 | 306,610 | 301,500 |
| 87,328 | OTHER REPAIRS & RENEWALS | 218,000 | 400,580 | 323,000 |
| 0 | INVEST TO SAVE | | | |
| 302,725 | SUB TOTAL | 448,500 | 707,190 | 624,500 |
| 57,000 | CAPITAL EXPENDITURE FUNDED FROM RESERVES | 0 | 30,000 | 0 |
| 0 | VEHICLES | 0 | | 36,000 |
| 0 | PROVISION FOR UNEXPECTED ITEMS | 100,000 | 22,650 | 100,000 |
| 359,725 | | 548,500 | 759,840 | 760,500 |
| <u>CLOSING BALANCE:</u> | | | | |
| 1,852,770 | BALANCE CARRIED FORWARD | 1,588,173 | 1,600,930 | 1,348,430 |

PROGRAMMED REPAIRS AND REDECORATIONS FINANCED BY THE RENEWAL AND REPAIRS RESERVE

Appendix J

| | | | 2014-2015 | 2014-2015 | 2015-2016 | 2016-2017 | 2017-2018 | 2018-2019 |
|-------------|--------------------------------------|--|---------------------------|----------------|----------------|----------------|----------------|----------------|
| cost centre | PROPERTY | DESCRIPTION OF WORK | Original Budget inc C/f's | Revised Budget | ESTIMATE | ESTIMATE | ESTIMATE | ESTIMATE |
| | | | £ | £ | £ | £ | £ | £ |
| 1151 | TOWN HALL | Internal / External redecs | 16,000 | 35,000 | 4,000 | 30,000 | 4,000 | 4,000 |
| 1160 | ALL BUILDINGS - ASBESTOS | Asbestos surveys and re-inspections | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 |
| 1160 | ALL BUILDINGS - ASBESTOS | Works arising out of asbestos inspections | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 |
| 1160 | ALL BUILDINGS - FIRE RISK | Fire risk assessments & works arising | 6,000 | 6,000 | 3,000 | 12,000 | 6,000 | 6,000 |
| 1160 | ALL BUILDINGS - AIR CONDITIONING | AC energy efficiency certification (every 3 years) | 7,000 | 7,000 | 7,000 | 9,000 | 7,000 | 7,000 |
| 1160 | ALL BUILDINGS - ENERGY CERTIFICATION | Annual Display Energy Certs for major bldgs | 1,000 | 1,000 | 2,000 | 1,000 | 1,000 | 1,000 |
| 1160 | ALL BUILDINGS - LEGIONELLA RISK | Automated checks & monitoring inc hygiene a | 46,000 | 36,000 | 36,000 | 36,000 | 36,000 | 10,000 |
| 1160 | ALL BUILDINGS - ELECTRICAL TESTING | routine cyclical testing & works arising | 7,000 | 7,000 | 6,000 | 6,000 | 6,000 | 6,000 |
| 1160 | ALL BUILDINGS - SAFETY ANCHORS | Annual testing of access safety anchors | 2,000 | 1,640 | 2,000 | 2,000 | 2,000 | 2,000 |
| 1160 | ALL BUILDINGS - AUTOMATIC DOORS | Annual maintenance routine | 500 | 440 | 500 | 500 | 500 | 500 |
| 2404 | BANK BUILDINGS | External redecs. | 0 | 0 | 0 | 6,000 | 0 | 0 |
| 2201 | MICRO UNIT FACTORIES | External redecs | 0 | 0 | 0 | 5,000 | 0 | 0 |
| 2201 | FACTORY UNITS | External redecs/roof repairs to empty units | 30,000 | 30,000 | 29,000 | 30,000 | 30,000 | 30,000 |
| 2404 | FAIRLIGHT PLACE FARM COTTAGES & F | External redecs. | 4,000 | 4,000 | 0 | 0 | 4,000 | 4,000 |
| 2404 | OTHER BUILDINGS (ESTATES MISC.) | Essential upgrades/repairs. | 9,000 | 9,000 | 9,000 | 10,000 | 10,000 | 10,000 |
| 2502 | WEST HILL CLIFF RAILWAYS | Redecorations & repairs | 5,000 | 0 | 5,000 | 12,000 | 5,000 | 5,000 |
| 2502 | EAST HILL CLIFF RAILWAYS | Redecorations & repairs | 5,000 | 0 | 5,000 | 6,000 | 5,000 | 5,000 |
| 2602 | ST. MARY IN THE CASTLE | Internal / External repairs | 10,000 | 10,000 | | 0 | 0 | 0 |
| 2640 | FALAISE SPORTS CENTRE | External redecorations. | 25,000 | 25,000 | | 0 | 25,000 | 0 |
| 3102 | CREMATORIUM | Internal / External redecorations. | 0 | 0 | | 5,000 | 0 | 0 |
| 3102 | CREMATORIUM - CREMATORS | Rebricking / rehearthng of cremators | 20,000 | 20,000 | 90,000 | | 20,000 | 20,000 |
| 3102 | CEMETERY and PARKS | Path health & safety repairs | 29,000 | 29,000 | 10,000 | 25,000 | 10,000 | 10,000 |
| 5241 | FRONT LINE | Concrete health & safety inspection & testing | 14,000 | 14,000 | 30,000 | 6,000 | 6,000 | 6,000 |
| 5241 | FRONT LINE | Concrete health & safety repair works | 17,000 | 17,000 | 25,000 | 10,000 | 10,000 | 10,000 |
| 5241 | FRONT LINE | Alcoves, seating, bottle alley - repairs/redecs | 18,000 | 18,000 | 9,000 | 10,000 | 9,000 | 9,000 |
| 6000 | JOHNS PLACE MUSEUM | Internal redecs. | 6,000 | 6,000 | | | | |
| 6005 | FISHERMENS MUSEUM | External redecs/stonework pointing | 0 | | | 2,000 | | |
| 6100 | SUMMERFIELDS SPORTS CENTRE | External redecs | 5,000 | 5,000 | 4,000 | 5,000 | 5,000 | 5,000 |
| 6301 | SPORTS PAVILIONS | Int/ext redecs. | 13,000 | 13,000 | 10,000 | 10,000 | 10,000 | 10,000 |
| 6301 | ALEXANDRA PARK RAILINGS | Phased railing redecorations | 5,000 | 5,000 | 5,000 | 10,000 | 5,000 | 5,000 |
| 6301 | ST. LEONARDS GARDENS | Lodge - re-decorations | 5,000 | 4,530 | | | 5,000 | 5,000 |
| 6503 | HASTINGS COUNTRY PARK -OPERATION | Int/ext redecs. | 0 | | | 5,000 | | |
| 6503 | HASTINGS C P - VISITOR CENTRE | Int/ext redecs. | 0 | | | 1,000 | | |
| 5257 | HASTINGS STATION - FISHING BOAT FE | Repairs / redecs | 2,000 | 0 | | 2,000 | | |
| 5257 | TOWN CENTRE UNDERPASS | Decoration | 0 | | 7,000 | | | |
| | | | | | | | | |
| | Total of Programmed work | | 308,500 | 306,610 | 301,500 | 259,500 | 224,500 | 173,500 |

| OTHER REPAIRS AND REDECORATIONS FINANCED BY THE RENEWAL AND REPAIRS RESERVE | | | Appendix J (con't) | | | | |
|---|---------------------------------------|--|---------------------------|----------------|----------------|----------------|---------------|
| cost centre | PROPERTY | DESCRIPTION OF WORK | 2014-2015 | 2014-2015 | 2015-2016 | 2016-2017 | 2017-2018 |
| | | | Original Budget inc C/f's | Revised Budget | ESTIMATE | ESTIMATE | ESTIMATE |
| | | | £ | £ | £ | £ | £ |
| 1151 | TOWN HALL LIGHTNING PROTECTION | | 20,000 | 0 | 20,000 | 0 | 0 |
| 1151 | TOWN HALL | Fire Alarm Replacement | 30,000 | 40,000 | 0 | 0 | 0 |
| 1151 | TOWN HALL | Lift repair / replacement | 60,000 | 51,000 | 0 | 0 | 0 |
| 1300 | CARLISLE CP | Redecorations | 0 | | 40,000 | 0 | 0 |
| 1300 | UNDERCLIFF/GRAND PARADE CP WALL | Rebuild 50% of low walling | 6,500 | 6,500 | 0 | 0 | 0 |
| 2201 | THEAKLEN DRIVE ROOFS | Roof re-coating | 15,000 | 15,000 | 0 | 50,000 | 0 |
| 2502 | EAST HILL LIFT LOWER STATION | Roof replacement | 0 | | 18,000 | 0 | 0 |
| 2510 | THE CASTLE | Repair works | 4,000 | 4,000 | 0 | 5,000 | 0 |
| 2601 | WHITE ROCK THEATRE | General repair contributions | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 |
| 2601 | WHITE ROCK THEATRE | Automation of stage flying system | 0 | 0 | 0 | 100,000 | 0 |
| 2601 | WHITE ROCK THEATRE | New Sound system | 60,000 | 60,000 | 0 | 0 | 0 |
| 5257 | FISHING BOAT AT STATION APPROACH | | 1,000 | 1,500 | 0 | 0 | 0 |
| 6000 | JOHNS PLACE MUSEUM | Repairs, H & S upgrades | 0 | | 20,000 | 0 | 0 |
| 6301 | CLIFF REPAIR SURVEY | Sextennial survey | 12,000 | 12,000 | 0 | 7,000 | 0 |
| 6301 | ST CLEMENTS CHURCH | St Clements Church lantern refurbishment | 4,000 | 4,450 | 0 | 0 | 0 |
| 6301 | HARMERS RESEVOIR - ALEXANDRA PARK | Essential pipeline work | 28,000 | 28,000 | 0 | 0 | 0 |
| 6301 | ALEXANDRA PARK DEPOT | Culvert strengthening work | 20,000 | 20,000 | 0 | 0 | 0 |
| 6301 | HOCKEY PAVILLION, BEXHILL ROAD | Demolition | 0 | | 40,000 | 0 | 0 |
| 6301 | TORFIELD POS | Repairs to steps | 10,000 | 8,720 | 0 | 0 | 0 |
| 6301 | TILEKILN QUEENSWAY FENCING | Replacement of fencing | 12,000 | 12,000 | 0 | 0 | 0 |
| 6503 | HASTINGS COUNTRY PARK | Barns & walls | 14,000 | 14,000 | 0 | 0 | 0 |
| 6503 | WALL | Health & safety repairs and repointing | 1,000 | 1,000 | 0 | 1,000 | 0 |
| 6503 | HASTINGS COUNTRY PARK - MILKING PARLO | Cut back asbestos cement roof sheeting | 5,000 | 5,060 | 0 | 0 | 0 |
| 1300 | PIER UNDERGROUND CAR PARK | Redecs and gates | | 20,000 | 20,000 | 0 | 0 |
| 2404 | STABLE FLAT AT FAIRLIGHT | Re-pointing | | 0 | 4,000 | 0 | 0 |
| 6301 | TILEKILN ACCESS ROAD | Improvements | | 0 | 12,000 | 0 | 0 |
| 6301 | RECREATIONAL GROUNDS | Emergency lighting upgrade | | 0 | 4,000 | 0 | 0 |
| 6503 | COUNTRY PARK | Access for all trail path resurfacing | | 0 | 25,000 | 0 | 0 |
| 6308 | BATHING WATER QUALITY | | | 0 | 50,000 | 0 | 0 |
| 6100 | INDOOR BOWLS CENTRE | DDA works | | 0 | 50,000 | 0 | 0 |
| 1300 | SUMMERFIELDS | Car Park Lighting | | 9,000 | 0 | 0 | 0 |
| 1300 | PIER UNDERGROUND CARPARK | LED lighting | | 7,000 | 0 | 0 | 0 |
| 2404 | FAIRLIGHT PLACE FARM | Roof works and redecs overspend | | 24,000 | 0 | 0 | 0 |
| 1300 | VARIOUS | Electric Car charging points | | 4,300 | 0 | 0 | 0 |
| 1300 | UNDERCLIFF WALL | wall repair | | 4,000 | 0 | 0 | 0 |
| 1300 | GRAND PARADE | Automatic gate at Grand Parade | | 20,000 | 0 | 0 | 0 |
| 6301 | HARMERS RESERVIOR | Reservoir Pipeline work | | 9,050 | 0 | 0 | 0 |
| | | | | | | | |
| | Total of Other Work | | 322,500 | 400,580 | 323,000 | 183,000 | 20,000 |

PIER Outcomes**Appendix K**

| | Cost centre | Account | <u>2015-16</u> £'000 | <u>2016-17</u> £'000 | <u>2017-18</u> £'000 |
|--|--------------------|----------------|--------------------------------|--------------------------------|--------------------------------|
| Cross cutting | | | | | |
| Digital by Design | | | 0 | (235) | (235) |
| Management Restructure | | | (150) | (250) | (250) |
| | | | (150) | (485) | (485) |
| Environmental Services | | | | | |
| | | | <u>2015-16</u> £'000 | <u>2016-17</u> £'000 | <u>2017-18</u> £'000 |
| <i>Environmental Health, Waste and Parking</i> | | | | | |
| Environmental Services Administration | 1009 | D211 | (2) | (2) | (2) |
| Emergency Planning | 5223 | C300 | (1) | (1) | (1) |
| Environmental Protection | 3403 | D001 | (5) | (5) | (5) |
| Garden Waste | 3411 | K120 | (27) | (53) | (53) |
| Recycling officer | 1074 | A150 | 0 | (30) | (30) |
| Safer Hastings Partnership | 5214 | D511 | (25) | (25) | (25) |
| Safer Hastings Partnership | 5214 | A150 | (9) | (9) | (9) |
| Waste and St.Cleaning | 3303 / 5214 | D511 / E310 | (63) | (63) | (63) |
| Environmental Services Restructure | Various | A150 | (15) | (15) | (15) |
| Environmental Services, Warden Post | 1074 | A150 | (39) | (39) | (39) |
| Env. Services Management | 1074 | A150 | (33) | (43) | (43) |
| Parking Charges | 1300 | K285 | (50) | (50) | (50) |
| | | Total | (269) | (336) | (336) |
| <i>Amenities, Resorts and Leisure</i> | | | | | |
| Amenities Administration | 1071 | Various | (10) | (10) | (10) |
| Decorative Lighting | 5236 | B120 | (10) | (10) | (10) |
| Naming and Numbering Streets | 1502 | B020 | (2) | (2) | (2) |
| Public Conveniences | 3033 | B120 / B300 | (10) | (10) | (10) |
| Play Development | 6660 | A150 | (5) | (5) | (5) |
| Chalets- 10 more | 2514 | K120 | (8) | (8) | (8) |
| Chalet Fees | 2514 | K120 | (10) | (10) | (10) |
| Robsack Contract | 6100 | D293 | (18) | (18) | (18) |
| St Clements Caves | 2512 | K120 | (5) | (5) | (5) |
| Grounds maintenance | Various | B025 | 0 | (100) | (100) |
| Active Hastings | 6650 | D511 | (10) | (10) | (10) |
| Museums Service | 6000 | Various | (34) | (34) | (34) |
| Parks/Rangers | 6504 | A150 | (19) | (19) | (19) |
| Projects Officer | 1070 | A150 | (40) | (40) | (40) |
| | | Total | (180) | (280) | (280) |
| | | | (449) | (616) | (616) |

PIER Outcomes**Appendix K (Cont)****Corporate Resources**

| | | | 2015-16 | 2016-17 | 2017-18 |
|--|----------------|-----------|----------------|----------------|----------------|
| | | | £'000 | £'000 | £'000 |
| <i>Financial Services</i> | | | | | |
| Fraud Service Transfer to DWP | 1058 | Various | (82) | (82) | (82) |
| Fraud Team - joint service | 1058 | A150 | 13 | 13 | 13 |
| Audit (procurement hub) | 1080 | D293 | 5 | 5 | 5 |
| Banking | 5510 | D291 | (6) | (6) | (6) |
| Revenues | 1055 | A150 | (70) | (140) | (210) |
| Audit - Grant Claim work | 1055 | D299 | (12) | (12) | (12) |
| Audit - Main Audit work | 5510 | D299 | (14) | (14) | (14) |
| | | Total | (166) | (236) | (306) |
| <i>Corporate Services</i> | | | | | |
| Policy Team | 1024 | D323 | (5) | (5) | (5) |
| Legal | 1032 | Various | (5) | (5) | (5) |
| Corporate POD Expenses | 1090 | A501 | (11) | (11) | (11) |
| Corporate POD Expenses | 1090 | D293 | (4) | (4) | (4) |
| POD/Facilities restructure | 1020 /1027 | A150 | (22) | (40) | (40) |
| | /1031 | | | | |
| Corporate POD Expenses | 1090 | D501 | (2) | (2) | (2) |
| Public consultation budget | 5513 | D293 | (3) | (3) | (3) |
| | | Total | (52) | (70) | (70) |
| | | | (218) | (306) | (376) |
| Regeneration Directorate | | | | | |
| | | | 2015-16 | 2016-17 | 2017-18 |
| | | | £'000 | £'000 | £'000 |
| <i>Marketing and Communications</i> | | | | | |
| Marketing | 5725 | D511 | (12) | (20) | (20) |
| Civic and Ceremonial | 5507 | D001/C300 | (1) | (8) | (8) |
| Town Twinning | 5720 | D511 | (3) | (3) | (3) |
| | | Total | (16) | (31) | (31) |
| <i>Housing and Planning</i> | | | | | |
| Homelessness Prevention/Housing Options Review | 4000 | Various | 0 | (35) | (35) |
| Conservation | 1607 | A150 | (23) | (6) | (6) |
| Homeless Strategy | 4050 | | (10) | (10) | (10) |
| | | Total | (33) | (51) | (51) |
| <i>Regeneration and Planning Policy</i> | | | | | |
| Planning Policy | 1603 | A150 | (55) | (55) | (55) |
| Regeneration Admin | 5120 | A150 | 0 | (14) | (14) |
| Community Development & Economic Development | 1980/5121/1999 | A150 | (33) | (72) | (72) |
| Community Partnership Funding | 5120 | D511 | (31) | (51) | (69) |
| Youth Council | 6006 | Various | (12) | (12) | 0 |
| | | Total | (131) | (204) | (210) |
| | | | (180) | (286) | (292) |
| | Total | | (997) | (1,693) | (1,769) |

**Hastings Borough Council Efficiencies, Income, and Savings Proposals and Changes
for 2015/16 and 2016/17 and Equalities Impacts Assessments Summary**

Cross Cutting

| Activity | Efficiency, Income or Savings Proposals & Changes for 2015/16 | Savings | | Likelihood of negative impact on equalities Low/Medium/High |
|---------------------------------------|--|---------|---------|--|
| | | 2015/16 | 2016/17 | |
| Digital by Design | Implementation of Digital by Design Transformation Programme - will review services to streamline processes and introduce automation and customer self-service. Savings from 16/17 will come from supplies and services and staffing which are, as yet unspecified. | 0 | 235,000 | Low – the programme is being designed and delivered recognising social exclusion, therefore alternative digital service contact mechanisms will be put into place to make it easier to engage with the council. Further action proposed: A project work-stream on digital exclusion is included in the programme – this will address the needs of all equality groups and those at risk of digital exclusion. |
| Management Restructure | Phase1 - deletion of 1 director post and 1 personal assistant post from 1 st April 2015 Staffing implications 2 FTE Phase 2 – further savings £100,000 to be achieved from review of Heads of Service from early 2015/16 Staffing implications TBC | 150,000 | 250,000 | Low – unlikely to impact disproportionately on any equality groups. |
| Environmental Services Administration | Reduction in Books and publications budget | 2,000 | 2,000 | Low – unlikely to impact disproportionately on any equality groups. |
| Emergency Planning | Reduction in travel expenses budget | 1,000 | 1,000 | Low – unlikely to impact disproportionately on any equality groups. |
| Environmental Protection | Reduction in equipment budget, ongoing savings of £5k agreed | 5,000 | 5,000 | Low – unlikely to impact disproportionately on any equality groups. |

| | | | | |
|---------------------------------|--|--------|--------|--|
| Garden Waste | Increase fees by £5 in 2015/16 to £45 and £5 in 2016/17 to £50 | 27,000 | 53,000 | Low unlikely to impact disproportionately on any equality groups. |
| Recycling officer | HBC will continue to provide resources to this priority area for a further year. The Recycling Officer post will be deleted from the start of 2016/17 Staffing implication: 1FTE from 16/17 | 0 | 30,000 | Low – unlikely to impact disproportionately on any equality groups. |
| Safer Hastings Partnership | Budget reduced to £50k p.a. following requirements for one off expenditure in 2014/15, and a £13k reduction in HBC's contribution to community safety initiatives | 25,000 | 25,000 | Low – unlikely to impact disproportionately on any equality groups. |
| Safer Hastings Partnership | Reduction of hours of Community Safety Manager from 5 day to 4 day week Staffing implication: 0.2 FTE | 9,000 | 9,000 | Low – unlikely to impact disproportionately on any equality groups. |
| Waste and street cleaning | Reduction in contingency budget, reduction in Together Action budget and waste initiatives. | 63,000 | 63,000 | Low – unlikely to impact disproportionately on any equality groups. |
| Waste and Street Scene Services | Reduction of hours of Waste and Street Scene Services manager post (already implemented in 14/15), with a further review in 16/17 Staffing implication: (0.6 FTE) | 33,000 | 43,000 | Low – unlikely to impact disproportionately on any equality groups. |
| Environmental Services | Deletion of vacant 1 FTE Warden post Staffing implication: 1 FTE | 39,000 | 39,000 | Low – unlikely to impact disproportionately on any equality groups. |
| Environmental Services | Merger and restructure of our core environmental health services to form a more generic, flexible and resilient team. The savings will be achieved by a combination of: <ul style="list-style-type: none"> deleting 3 vacant posts (2 managers & deputy administration manager) to fund an additional 1 FTE field officer and additional 0.5FTE | 15,000 | 15,000 | Low – unlikely to impact disproportionately on any equality groups. |

| | | | | |
|------------------------------|---|--------|--------|--|
| | <p>administration officer</p> <ul style="list-style-type: none"> • adding to the responsibilities of other posts and enhancing their grades • creating a budget to buy-in some very specialised environmental protection work <p>Staffing implication: 1.5 FTE</p> | | | |
| Parking Charges | Increase in off-street council car parks parking charges from April 2015 with no further increase for a period of 24 months. (NB Income does not relate to Foreshore Trust car parks). | 50,000 | 50,000 | Low – unlikely to impact disproportionately on any equality groups. This is a 2 year inflationary increase. |
| Amenities administration | Supplies and services budgets reduced - mileage, stationery etc. | 10,000 | 10,000 | Low – unlikely to impact disproportionately on any equality groups. |
| Decorative Lighting | Electricity savings relating - LED lighting installation and lower volumes | 10,000 | 10,000 | Low – unlikely to impact disproportionately on any equality groups. |
| Naming and Numbering Streets | Reduction in repairs budget | 2,000 | 2,000 | Low – unlikely to impact disproportionately on any equality groups. |
| Public Conveniences | Savings on electric and water bills | 10,000 | 10,000 | Low – unlikely to impact disproportionately on any equality groups. |
| Play Development | Reduction in vacant 0.2FTE (job share arrangement is now one member of staff) | 5,000 | 5,000 | Low – unlikely to impact disproportionately on any equality groups. |
| Chalets | Income from provision of a further 10 chalets on HBC land | 8,000 | 8,000 | Low – unlikely to impact disproportionately on any equality groups. |
| Chalets | Increase fees in line with inflation | 10,000 | 10,000 | Low – unlikely to impact disproportionately on any equality groups. |

| | | | | |
|---------------------------------|---|---------|---------|---|
| Rob sack Contract | Cessation of a community use agreement at Rob sack School (Sept '14) | 18,000 | 18,000 | Low – unlikely to impact disproportionately on any equality groups, and will not impact on community use. |
| St Clements Caves | Increased royalty income | + 5,000 | + 5,000 | Low – unlikely to impact disproportionately on any equality groups. |
| Grounds maintenance | Budget to be reduced by £100,000 p.a. by 2016/17 – areas to be determined. Possible staffing implications but unknown at present | 0 | 100,000 | Low – unlikely to impact disproportionately on any equality groups. |
| Active Hastings | Reduction in HBC contribution | 10,000 | 10,000 | Medium – there is likely to be a small impact on some equality groups as this project targets people with low levels of physical activity, primarily in deprived communities. The remaining funding will continue to be focussed on the most excluded communities and efforts will continue to obtain additional external funding to compensate. |
| Museums Service | Closure of Old Town Hall Museum and alternative use sought for the building. Savings are from staffing costs and various premises and supplies costs Staffing implications: equivalent to 1 FTE | 34,000 | 34,000 | Low – unlikely to impact disproportionately on any equality groups. |
| Parks/Rangers | Vacant 0.5 FTE post deleted Staffing implications: (vacant) 0.5 FTE) | 19,000 | 19,000 | Low – unlikely to impact disproportionately on any equality groups. |
| Leisure and Amenities Contracts | Project Officer Post is to be deleted. Contract monitoring activity is being absorbed into other teams and no further project work is scheduled. Staffing implications: 1 FTE | 40,000 | 40,000 | Low – unlikely to impact disproportionately on any equality groups. |

| | | | | |
|-----------------------------------|--|------------------|------------------|--|
| Fraud Investigation | Transfer of Fraud Team to the Department of Work and Pensions (from November 2014) for investigations of Housing Benefit Fraud LESS the additional cost of provision of joint resource with Rother District Council for fraud investigation and referrals. | 69,000 | 69,000 | Low – unlikely to impact disproportionately on any equality groups. |
| Procurement | Contribution to East Sussex Procurement Hub for advice and resources to continue achieving efficiencies from effective procurement | 5,000 | 5,000 | Low – unlikely to impact disproportionately on any equality groups. |
| Banking | Savings made following procurement of a new banking contract | 6,000 | 6,000 | Low – unlikely to impact disproportionately on any equality groups. |
| Revenues | Deletion of 2 posts in each year for the next 3 years following Benefit Administration Grant cut. Posts identified for 15/16 are vacant Staffing implications: 15/16 - 2 FTE 16/17 – 2 FTE | 70,000 | 140,000 | Low – efficiencies are continually being implemented to ensure quality service delivery is maintained |
| Audit | Fees payable to external auditors reduced for both grant claim and core audit fees | 12,000 14,000 | 12,000 14,000 | Low – unlikely to impact disproportionately on any equality groups. |
| Corporate and Democratic Services | Savings on ending software licence. | 5,000 | 5,000 | Low – unlikely to impact disproportionately on any equality groups. |
| Legal | Supplies and services savings | 5,000 | 5,000 | Low – unlikely to impact disproportionately on any equality groups. |
| Corporate POD expenses | 10% reduction in corporate training budget | 11,000 | 11,000 | Low – unlikely to impact disproportionately on any equality groups. |
| Corporate POD expenses | Reduced use of occupational health service | 4,000 | 4,000 | Low – unlikely to impact disproportionately on any equality groups. |

| | | | | |
|-----------------------------|--|--------|--------|---|
| People and Business Support | <p>Re-structure to address changing needs in business support staffing levels and skill set requirements.</p> <ul style="list-style-type: none"> The restructure will be achieved through a combination of post deletion, reduction in hours of a post-holder and creation of new posts with changed responsibilities. This restructure will potentially involve: voluntary severance, compulsory redundancy, redeployment and competitive interviews for new roles: Delete: 1 x Senior HR Officer (0.5FTE) 3 x Support Service Co-ordinators posts (2.2 FTE) 1 x Business Support Assistant (0.4 FTE) 1 x Administration officer (0.5FTE) (reduced hours request met in 14/15) Create: 1 FTE Senior Administrator (Projects) 1 FTE Administration officer 3 x Administration Assistants (2.4 FTE) The restructure will create savings and a net gain in staffing levels to provide support for services for 2015/16. It is expected that following the business transformation project, the team can be reduced by 1 FTE in 2016/17. Staffing implications: 2015/16 - Net increase + 0.7 FTE 2016/17 – 1 FTE reduction | 22,000 | 40,000 | Low – unlikely to impact disproportionately on any equality groups. |
| Corporate POD expenses | Ending of Stonewall Diversity Champion accreditation – following 3 years of focus, actions have been undertaken, learning has been embedded and further work can be continued | 2,000 | 2,000 | Low - Taking part in the Stonewall Workplace Equality Index over the last 3 years has been an effective way to measure our organisational efforts to tackle discrimination and create an |

| | | | | |
|----------------------------|---|--------|--------|--|
| | independently. | | | inclusive workplace for lesbian, gay and bisexual employees. We will continue to refer to Stonewall for guidance and good practice. |
| Public Consultation Budget | Greater use of on-line tools such as Survey Monkey has reduced the costs associated with corporate consultation surveys. | 3,000 | 3,000 | Low – actions are taken to supplement on-line surveys with non-digital methods to avoid digital exclusion |
| Marketing | Reduce funding to £10k for the final Chess Congress in 2015/16, and end future years funding, plus £2,000 of supplies and services budget reductions. | 12,000 | 20,000 | Low – unlikely to impact disproportionately on any equality groups. |
| Civic and ceremonial | Reduction in mayoral expenses e.g. car hire, and new sponsorship arrangement for mayoral car. | 1,000 | 8,000 | Low – unlikely to impact disproportionately on any equality groups. |
| Town Twinning | Twinning budget reduced, remaining budget used to support Hastings, Sierra Leone Friendship Link activity. | 3,000 | 3,000 | Low – unlikely to impact disproportionately on any equality groups. |
| Housing Options | 1 x Housing Options Team Leader post to be deleted in 16/17 following the implementation of Housing Options Review action plan Staffing implications: 1FTE | 0 | 35,000 | Low – the customer care and case officer work undertaken will be improved by the implementation of the review recommendations. |
| Conservation | Conservation Manager post to be deleted from 2016/17 after completion of grant funded projects. Supplies and services reduction in 2015/16 Staffing implications: 2016/17 1FTE | 23,000 | 6,000 | Low – unlikely to impact disproportionately on any equality groups. |
| Homelessness Strategy | Redundancy provision in budget removed | 10,000 | 10,000 | Low – unlikely to impact disproportionately on any equality groups. |

| | | | | |
|--|---|--------|------------------|---|
| Planning Policy | <p>Following the retirement of the Strategic Planning Manager in March 2015, a mini re-structure will delete the post and by a process of competitive interview will appoint a new Planning Policy Manager post from within existing team.</p> <p style="text-align: center;">Staffing implications 1 FTE</p> | 55,000 | 55,000 | Low – unlikely to impact disproportionately on any equality groups. |
| <p>Regeneration administration</p> <p>Community Development & Economic Development</p> | <p>Restructure of teams Delete: 1 x FTE Regeneration Manager, 1 FTE Senior Compliance Officer, 1 x 0.6FTE Compliance Officer, 1 FTE Priority Area Regeneration Officer (vacant), 1FTE Community Cohesion Officer, 1FTE Youth and Seniors Participation Officer, 0.4 FTE Monitoring Officer. (6 FTE)</p> <p>Create new posts: 1 FTE x Cultural Development Support Officer (for 15/16), 1 FTE x Community Cohesion & Support Officer, 1 FTE Compliance Officer, 1 x External Funding Officer, 1 FTE Project Officer (5 FTE)</p> <p>It is envisaged that all of the new posts will be taken up by existing regeneration staff.</p> <p style="text-align: center;">Staffing implications: 15/16 - 1 FTE 16/17 – 1 FTE</p> | 33,000 | 14,000 72,000 | Medium - may impact on groups working with equality groups. The resources available to support this activity will be reduced, but the council will look to focus remaining resources on groups/communities that are most vulnerable or at risk of exclusion. |
| External funding | <p>Following the ending of external funding the following posts will be deleted: 1 x 0.6FTE FLAG administrator (June '15) 1 FTE x SUCCESS Project Officer (May '15) 0.5 FTE x SUCCESS administrator (May '15), 0.6FTE x Monitoring Officer (June '15)</p> <p style="text-align: center;">Staffing implications: 15/16 – 2.7 FTE</p> | 0 | 0 | Low – unlikely to impact disproportionately on any equality groups. |

| | | | | |
|-------------------------------|--|------------------|------------------|---|
| Community Partnership Funding | <ul style="list-style-type: none"> • Reduce the budget available to commission activity from the voluntary and community sector in line with the Council's own revenue spending power reduction as calculated by Government. • Cease the small grants element of CPF | 21,000 10,000 | 41,000 10,000 | Medium - may impact adversely/ disproportionately on groups working with equality groups - see full explanation below* |
| Youth Council | Use of prior years' surpluses to fund activity | 12,000 | 12,000 | Low – no impact on activity level funded by this budget. |

*The Council is committed to minimising the impact of the budget cuts on the provision of services supported by its CPF programme and has set an indicative budget level taking into account the overall in the Council's revenue spending power (as calculated by the government). The proposed allocations (agreed in Dec 2014) are based on the indicative CPF budget for the next two years and the outcome of a rigorous evaluation to determine which applications for grant most closely meet the Council's priorities and offer the best value for money. The priorities for support in the 2015 – 2017 programme are: job creation / employment, advice services, safer communities, active involvement of residents and digital inclusion. The DWP has also provisionally agreed to contribute up to £47,850 per annum towards the programme. The allocations continue to ensure that some of the most vulnerable and economically disadvantaged groups in our town can continue to be assisted.

Land and Property Disposal Programme

**Estimated
Receipts**

2014/15

Redgeland Rise
Old Toilet Block Rock a Nore
Bridge café
Little Warren Cottage
210 Harold Road
Priory Square
Less cost of disposal
Sale of Ex Council Houses

£ 1,272,080

2015/16

Land at Summerfields
Old Town Museum (disposal by sale or lease)
Less cost of disposal
Sale of Ex Council Houses

£ 482,000

2016/17

Mayfield E
Robsack A
Less cost of disposal
Sale of Ex Council Houses

£ 530,000

2017/18

Upper Wilting Farm
Harrow Lane Playing Fields
Land at Bexhill Road
Land at Sandrock
Less cost of disposal
Sale of Ex Council Houses

£ 2,770,000

Off Street Pay & Display Parking Charges – 2015 / 2016

Appendix M

| Parking Place | Current Charges | | | | Parking Place | Proposed Charges | | | |
|--|-----------------|-------|------------------|-------|--|------------------|--------------|------------------|--------------|
| | 1 Nov. – 31-Mar | | 1 April – 31-Oct | | | 1 Nov. - 31-Mar | | 1 April – 31-Oct | |
| Castle Hill Road Pelham Place | 1 | £1.20 | 1 | £1.40 | Castle Hill Road Pelham Place | 1 | £1.30 | 1 | £1.50 |
| | 2 | £2.40 | 2 | £2.80 | | 2 | £2.60 | 2 | £3.00 |
| | 3 | £3.30 | 3 | £3.90 | | 3 | £3.50 | 3 | £4.10 |
| | 5 | £5.50 | 5 | £6.00 | | 5 | £5.80 | 5 | £6.30 |
| | 10 | £6.50 | 10 | £7.00 | | 10 | £6.90 | 10 | £7.40 |
| | 24 | £7.00 | 24 | £8.00 | | 24 | £7.40 | 24 | £8.40 |
| Rock a Nore Road | 1 | £1.00 | 1 | £1.40 | Rock a Nore Road | 1 | £1.10 | 1 | £1.50 |
| | 2 | £2.00 | 2 | £2.80 | | 2 | £2.10 | 2 | £3.00 |
| | 3 | £3.00 | 3 | £4.00 | | 3 | £3.20 | 3 | £4.20 |
| | 5 | £3.00 | 5 | £6.00 | | 5 | £3.20 | 5 | £6.30 |
| | 10 | £3.00 | 10 | £7.00 | | 10 | £3.20 | 10 | £7.40 |
| | 24 | £3.00 | 24 | £8.00 | | 24 | £3.20 | 24 | £8.40 |
| Marina | 1 | £0.90 | 1 | £1.00 | Marina | 1 | £1.00 | 1 | £1.10 |
| | 2 | £1.40 | 2 | £1.50 | | 2 | £1.50 | 2 | £1.60 |
| | 3 | £2.00 | 3 | £2.20 | | 3 | £2.10 | 3 | £2.40 |
| | 5 | £3.00 | 5 | £3.00 | | 5 | £3.20 | 5 | £3.20 |
| | 10 | £4.50 | 10 | £4.50 | | 10 | £4.80 | 10 | £4.80 |
| | 24 | £5.50 | 24 | £5.50 | | 24 | £5.80 | 24 | £5.80 |
| Priory Street m/s Carlisle Parade | 1 | £1.10 | 1 | £1.10 | Priory Street m/s Carlisle Parade | 1 | £1.20 | 1 | £1.20 |
| | 2 | £1.80 | 2 | £1.80 | | 2 | £1.90 | 2 | £1.90 |
| | 3 | £2.30 | 3 | £2.30 | | 3 | £2.50 | 3 | £2.50 |
| | 5 | £3.50 | 5 | £3.50 | | 5 | £3.70 | 5 | £3.70 |
| | 10 | £5.50 | 10 | £6.00 | | 10 | £5.80 | 10 | £6.50 |
| | 24 | £7.00 | 24 | £7.00 | | 24 | £7.40 | 24 | £7.40 |
| Cornwallis Street | 1 | £1.10 | 1 | £1.10 | Cornwallis Street | 1 | £1.20 | 1 | £1.20 |
| | 2 | £1.80 | 2 | £1.80 | | 2 | £1.90 | 2 | £1.90 |
| | 3 | £2.50 | 3 | £2.50 | | 3 | £2.50 | 3 | £2.50 |
| | 4 | £3.40 | 4 | £3.40 | | 4 | £3.60 | 4 | £3.60 |
| Pier Underground St Margaret's Rd | 1 | £0.50 | 1 | £0.50 | Pier Underground St Margaret's Rd | 1 | £0.60 | 1 | £0.60 |
| | 2 | £0.70 | 2 | £0.70 | | 2 | £0.80 | 2 | £0.80 |
| | 3 | £1.00 | 3 | £1.00 | | 3 | £1.10 | 3 | £1.10 |
| | 5 | £1.50 | 5 | £1.50 | | 5 | £1.60 | 5 | £1.60 |
| | 10 | £2.00 | 10 | £2.00 | | 10 | £2.10 | 10 | £2.10 |
| | 24 | £2.20 | 24 | £2.20 | | 24 | £2.40 | 24 | £2.40 |
| Crystal Square | 1 | £0.50 | 1 | £0.50 | Crystal Square | 1 | £0.60 | 1 | £0.60 |
| | 2 | £1.00 | 2 | £1.00 | | 2 | £1.10 | 2 | £1.10 |
| | 3 | £1.50 | 3 | £1.50 | | 3 | £1.60 | 3 | £1.60 |
| | 4 | £2.00 | 4 | £2.00 | | 4 | £2.10 | 4 | £2.10 |
| Falaise Road Falaise Hall Summerfields | 1 | £0.20 | 1 | £0.20 | Falaise Road Falaise Hall Summerfields | 1 | £0.20 | 1 | £0.20 |
| | 2 | £0.40 | 2 | £0.40 | | 2 | £0.40 | 2 | £0.40 |
| | 3 | £0.50 | 3 | £0.50 | | 3 | £0.50 | 3 | £0.50 |
| | 4 | £0.80 | 4 | £0.80 | | 4 | £0.80 | 4 | £0.80 |
| The Bourne | 1 | £1.20 | 1 | £1.30 | The Bourne | 1 | £1.30 | 1 | £1.40 |
| | 2 | £2.40 | 2 | £2.60 | | 2 | £2.60 | 2 | £2.80 |
| | 3 | £3.30 | 3 | £3.80 | | 3 | £3.50 | 3 | £4.00 |
| | 5 | £5.50 | 5 | £5.50 | | 5 | £5.80 | 5 | £5.80 |
| | 10 | £6.50 | 10 | £7.00 | | 10 | £6.90 | 10 | £7.40 |
| | 24 | £7.00 | 24 | £8.00 | | 24 | £7.40 | 24 | £8.40 |

5% increase rounded up to the nearest 10p. No increase in Sports centre car parks

Appendix M (Cont)

Off Street Parking Season Permit Charges 2015/16

Hastings Borough Council Season Permits

| Type | Current Charge | Proposed Charge |
|--|------------------------|------------------------|
| Annual Season | £640.00 | £675.00 |
| Quarterly Season | £185.00 | £195.00 |
| Monthly Season | £67.00 | £70.00 |
| Weekly Season | £23.00 | £25.00 |
| Carlisle Parade Underground Car Park Motorcycle bay | £50.00 | £52.00 |
| Reserved Space Annual Only | £825.00 | £870.00 |
| Russell Street Reserved Spaces Annual Only | £640.00 | £675.00 |
| Restricted Zone Annual | £415.00 | £440.00 |
| Restricted Zone Quarterly | £125.00 | £135.00 |
| Restricted Zone Monthly | £41.00 | £45.00 |
| Bourne, High Street and Grand Parade Residents Annual | £330.00 | £350.00 |
| Bourne, High Street and Grand Parade Residents Quarterly | £105.00 | £110.00 |
| Grand Parade Motorcycle Permit | 50% of car permit rate | 50% of car permit rate |
| Priory Street Restricted Zone Motorcycle Permit | 25% of car permit rate | 25% of car permit rate |
| Country Park Annual | £25.00 | £25.00 |

Council Tax – Overall

The Council is recommended to resolve as follows:

- 1 It be noted that on 5 January 2015 the Council calculated the Council Tax Base 2015/16 for the whole Council area as 24,281 [Item T in the formula is Section 31B of the Local Government Finance Act 1992, as amended (the “Act”)]
- 2 Calculate that the Council Tax requirement for the Council’s own purposes for 2015/16 is 5,835,486
- 3 That the following amounts be calculated for the year 2015/16 in accordance with Sections 31 to 36 of the Act:
 - (a) 98,248,260 Being the aggregate of the amounts which the Council estimates for the items set out in Section 31A(2) of the Act taking into account all precepts issued to it by Parish Councils
 - (b) 92,412,774 Being the aggregate of the amounts which the Council estimates for the items set out in Section 31A(3) of the Act
 - (c) 5,835,486 Being the amount by which the aggregate at 3(a) above exceeds the aggregate at 3(b) above, calculated by the Council in accordance with Section 31A(4) of the Act as its Council Tax requirement for the year. (Item R in the formula in Section 31B of the Act)
 - (d) 240.33 Being the amount at 3(c) above (Item R), all divided by Item T (1(a) above), calculated by the Council, in accordance with Section 31B of the Act, as the basic amount of its Council Tax for the year
 - (e) £0 Being the aggregate amount of all special items (Parish precepts) referred to in Section 34(1) of the Act
 - (f) 240.33 Being the amount at 3(d) above less the result given by dividing the amount at 3(e) above by Item T (1(a) above), calculated by the Council, in accordance with Section 34(2) of the Act, as the basic amount of its Council Tax for the year for dwellings in those parts of its area to which no Parish precept relates

Appendix N (cont)

4. To note that the County Council, the Police and Crime Commissioner and the Fire Authority have issued precepts to the Council in accordance with Section 40 of the Local Government Finance Act 1992 for each category of dwellings in the Council's area as indicated in the table below.

5. That the Council, in accordance with Sections 30 and 36 of the Local Government Finance Act 1992, hereby sets the aggregate amounts shown in the tables below as the amounts of Council Tax for 2015/16 for each part of its area and for each of the categories of dwellings.

| | Valuation Bands | | | | | | | |
|---------------------------------------|-----------------|----------|----------|----------|----------|----------|----------|----------|
| | A | B | C | D | E | F | G | H |
| | £ | £ | £ | £ | £ | £ | £ | £ |
| Hastings Borough Council | 160.22 | 186.92 | 213.63 | 240.33 | 293.74 | 347.14 | 400.55 | 480.66 |
| East Sussex County Council | 802.61 | 936.38 | 1070.15 | 1203.92 | 1471.46 | 1739 | 2006.53 | 2407.84 |
| East Sussex Fire Authority | 56.72 | 66.17 | 75.63 | 85.08 | 103.99 | 122.89 | 141.8 | 170.16 |
| Police and Crime Commissioner | 95.94 | 111.93 | 127.92 | 143.91 | 175.89 | 207.87 | 239.85 | 287.82 |
| Aggregate of Council Tax Requirements | 1,115.49 | 1,301.40 | 1,487.33 | 1,673.24 | 2,045.08 | 2,416.90 | 2,788.73 | 3,346.48 |

6. The Council's basic amount of Council Tax for 2015/16 is not excessive as determined in accordance with principles approved under Section 52ZB Local Government Finance Act 1992. To be deemed excessive the Borough's Council Tax would need to be increased by more than 2% in 2015/16.

Agenda Item No:

Report to: Budget Cabinet

Date of Meeting: 16 February 2015

Report Title: Extension of Coastal Space Project 2015-2018

Report By: Andrew Palmer
Head of Housing and Development

Purpose of Report

To advise of the proposed extension of the Coastal Space project for the period 2015-2018 and recommend increasing the Council's investment in the scheme

Recommendation(s)

That the Council approves a grant of £875,000 to AmicusHorizon in respect of a second phase of the Coastal Space project covering the period 2015-2018

Reasons for Recommendations

The Coastal Space project was part funded through the Homes & Community Agency NAHP funding programme 2011-15. Funding has now been secured by AmicusHorizon through the NAHP 2015-18 programme to extend the project, subject to the further investment of the Council.

Increasing the Council's overall investment in the project will secure a total investment packaged of £5.4 million for the second phase of the Coastal Space project over the period 2015-18. This will deliver 30 additional homes and increase the total number of properties improved through the scheme to 68, together with a range of associated economic and community benefits.

Introduction

1. At Budget Cabinet 18th February 2013 the Council agreed to invest £1.220m in a proposed AmicusHorizon housing acquisition and improvement scheme in Central St Leonards as part of the Council's continuing regeneration plans for the area.

2. The Council further agreed to make a loan to the association of £2.400m repayable in instalments over 30 years.
3. The Councils funding secured a total investment programme of £6.282m over the period of the 2011-15 NAHP programme and enabled the Council to continue targeted regeneration activity in the St Leonards the area that risked ending with the abolition of regional government programmes and the major reductions in central government spending, total financing was proposed as follows:
 - £2.400m loan from HBC to AmicusHorizon
 - £1.200m investment from HBC
 - £1.400m grant funding from the Homes & Community Agency
 - £1.200m Investment from AmicusHorizon
4. A 2 year investment programme agreed with the HCA and AmicusHorizon was intended to deliver 51 homes over the period 2013/14 and 2014/15.
5. Accompanying the programme was a range of complementary housing action including the additional licensing of HMOs, the further extension of renewal areas designation until Nov 2018, and dedicated, and proactive inspection and enforcement programmes carried out by the housing renewal and planning enforcement teams (Grotbusting).
6. The programme was also to be mutually supportive in terms of the Councils wider economic and regeneration objectives, providing opportunities for learning, skills and employment as well as an opportunity to promote community engagement and pride in St Leonards.

Progress to Date

7. It is anticipated that a total of 38 homes will have been delivered by March 2015. This is 13 short of the total anticipated at the outset, but a significant achievement given the short lead in time for the project. Scheme funding was not finally put in place until midway through the 2011-15 HCA funding programme
8. The main barriers to delivery relate to the difficulty of acquiring whole properties in multiple ownership within the 7 streets area of St Leonards, the unrealistic value some vendors attach to their properties, the cost of renovations and the complexity of acquiring property through compulsory purchase.
9. Key to the success of the project has been the programme of accompanying enforcement activity. This compliments the purchase and improvement programme by targeting the worst landlords in the area. The enforcement programme is supported by a dedicated officer, employed by HBC and partly funded via the Coastal Space project.

10. A notable success has been the successful compulsory purchase of the former nursing home at 41 Carisbrooke Road which for many years remained an empty and semi derelict eyesore that was a focus for antisocial behaviour. This property has now been fully renovated and is providing 11 good quality self-contained affordable flats for local people. The building is a focal point in the areas and its completion has clearly demonstrated the value of scheme. A full breakdown of the 2011-15 purchase programme is attached at appendix A.
11. In addition to the above, 5 units were delivered by Local Space Housing Association at 34 Kenilworth Road as part of the original pilot project. The pilot also included reimbursement of the Council's costs for the cost of compulsory purchase of 41 Carisbrooke Road, the nursing home was subsequently sold to AmicusHorizon as the successors to the project.
12. The Council was also successful in its support for a HCA funded empty homes leasing scheme for 2011-2015 taken forward by the YMCA. To date 65 properties have been leased By the YMCA with a further 20 predicted by year end. This is against an original target of 50. The Association has successfully bid to the HCA for a further programme of funding over the period 2015-18. This further scheme will enable them to lease 40 more homes in Hastings and confirms their longer term commitment to the town.
13. The 2011-15 Coastal Space programme also directly supports a dedicated Community Development Officer whose role is to promote the training and employment opportunities that are on offer to local residents, as well as signposting tenants and local residents to other services that can provide advice and support.
14. Coastal Space project partners include the Police Authority, who have undertaken a door to door survey of the area to measure residents' concerns in relation to ASB and criminal activity. The Gensing & Central St Leonards Community Forum, who provide a sounding board for a wider group of residents and people working locally, East Sussex County Council, the HCA; and St Leonards Town Team.
15. A Project Board chaired by the Leader of the Council, and with senior representation from all the key partners meets quarterly to oversee the project and an operations group meets on a monthly basis to manage and monitor progress with acquisitions, refurbishment works and community engagement initiatives.
16. A list of the key performance indicators for the 2011-15 programme is available on request. Highlights including the following:
 - Target 25 enforcement inspections per month, tackling HHSRS issues. So far we have achieved 495 inspections, averaging 38 per month

- Target 50 local residents per quarter engaged on skills and learning projects. So far we've had 344 individuals engaged, averaging 86 per quarter
- Target 50% of site staff (for refurbishments) within 10 miles of Central St Leonards. So far, we have averaged 71%
- Target 100% properties let to households working more than 16 hrs per week or in full time training. So far, we have achieved 100%
- Target average score of 8.5 out of 10 satisfaction with new home for new residents. So far, we have scored an average of 9.7

Coastal Space Phase 2

17. With slightly reduced housing outputs now anticipated by March 2015, total scheme costs and therefore the Council's financial contribution will reduce accordingly. Based upon 38 units being provided under the 2011-15 programme the Council loan funding will reduce from £2.400m to £1.788m and investment reduce from £1.200m to £0.909m.
18. However consideration has been given to how best to extend the project in future years. With the Council's support, AmicusHorizon have successfully bid and secured funding for a further 30 unit scheme under the Homes & Community Agency National Affordable Housing programme (NAHP) 2015-18. If this second phase proceeds, then together with 38 homes in phase 1 the Coastal Space project would deliver a total of 68 fully renovated homes. Subject to the necessary further investment from HBC, the finances would be in place to start delivering this second phase of regeneration immediately.
19. It is proposed that a second scheme would be funded similarly to the first, but modified in two significant ways.
20. Housing Associations are now able to secure borrowing at much more competitive levels than were available in the financial markets in 2013 when the original scheme finances were put together. It is no longer necessary therefore for AmicusHorizon to rely on borrowing from the Council via the Public Works Loan Board. The scheme financing model assumes the Council's future financial contribution would be in the form of investment finance only.
21. The Homes & Community Agency have acknowledged the difficulty of bringing forward purchase and repair type projects given the significant investment required to renovate older properties and low grant rates that normally apply to HCA funding programmes. The HCA have therefore confirmed that they will pay a higher grant rate per unit than they previously applied.
22. Total scheme costs for a 30 units scheme to be completed by March 2018 would be £5.400m and funded as follows:

- £1.000m investment from AmicusHorizon
- £2.325m finance raised by AH in borrowing
- £1.200m grant funding from the HCA
- £0.875m investment from the Council

23. There is a current commitment within the Council's capital programme of £1.2m investment towards the Coastal Space project. If the projected underspend in the budget of £311k on the first phase of the Coastal Space Project were to be rolled forward into a 2015 -18 programme, then the net additional investment required from the Council to deliver the 68 unit programme would be £564k. This investment would be secured as in phase 1 by equal shares in the ownership of each property after a 30 year term.
24. In order to ensure successful delivery of the project adjustments are also proposed in terms of the scope of the scheme.
25. The current scheme is very narrowly targeted at the 7 streets area within St Leonards. This has been necessary in order to achieve the step change required in the area. However, whilst problem properties still exist and they would be pursued if a second phase proceeds, there are encouraging signs that phase 1 investment in the area is paying dividends. There is a noticeable improvement in the appearance of a number of buildings in key streets and increasingly it is becoming more difficult to acquire homes given the competition from other potential buyers.
26. At the same time there are properties elsewhere within the central St. Leonards renewal area and other hotspots close by, where problematic buildings continue to cast a significant blight on neighbourhoods. It is proposed therefore, that whilst maintaining a focus on the 7 streets and the wider central St Leonards renewal area, AmicusHorizon are given the scope to acquire property in neighbouring areas where this will help tackle significant dereliction or blight, subject to the prior agreement of HBC.
27. It is further proposed that new build solutions, particularly where derelict ground might be an issue, should not be precluded within the renewal area where its redevelopment would aid regeneration.
28. In most other respects phase 2 would replicate the first phase and would be based upon the same funding criteria and conditions.

In summary these are:

- The targeted acquisition/improvement and conversion of whole buildings where possible. Consideration will be given to the further purchase of units where AmicusHorizon already own freehold or leasehold interests or where partners jointly agree it would be strategically beneficial to do so.
- The creation of family sized units (2 bedroom or above) where possible. Whilst acknowledging that the internal layouts of some HMOs, particularly in Central St Leonards will not always lend themselves to such conversions and it may not always be cost effective to convert to larger units.
- Levels of investment in the stock that ensure that property acquired is brought up to a decent standard and maintainable in the longer term. This will be assisted by more generous grant rates applicable to the 2015-18 programme
- Continuing long-term investment in management and maintenance of the properties that ensure their continued good condition.
- Procurement of works by the Association through tender or via a framework agreement, with opportunities for local building companies to pitch for work.
- The employment of a dedicated project manager to oversee the project and liaise with partners to ensure smooth delivery of the programme.
- The continuation of a dedicated and proactive approach to enforcement in the area to support the project. This would include a commitment by AmicusHorizon to part fund a 3 year post to accompany the programme. AmicusHorizon have confirmed an equal level of match funding within their overall scheme costings.
- Rents that are affordable and set at no more than 80% of open market rents, capped at Local Housing Allowance rates, and in line with local Registered Provider rent policy.
- Formal Nomination Agreements between AmicusHorizon and HBC.
- Assurances that 100% lettings will go to those registered with the Council via the Homemove choice based lettings scheme.
- An agreed local lettings plan that prioritises working households and promotes active citizenship.
- The continued Implementation of a tenant support strategy encompassing opportunities for training, volunteering and employment aimed at supporting the wider regeneration of the area.
- The promotion of community engagement and enterprise, including a dedicated community enterprise worker who will coordinate activity around learning and employment support workshops.

- The maximisation of trainee opportunities and apprenticeships with works contractors. Other businesses involved in the project are expected to play their part, for example by providing work place learning opportunities through legal and conveyance work and developing career pathways within a Sussex Coast College project.

Wider implications of the scheme.

29. Phase 1 of the scheme has attracted considerable interest and praise in terms of its innovative funding model and general approach to tackling dysfunctional private rented housing. Hastings Borough Councils overall approach to housing led regeneration has been widely endorsed and the Council has used the experience gained from the project to play a leading role in bringing together other coastal towns in developing more extensive models of intervention aimed at improving the overall economic position of coastal communities in the South East.
30. The Council made a successful submission to the SELEP in July 2014 on behalf of several coastal communities, including Tendring and Thanet, for a 'Housing Ask' of central government to be included in the South East Growth Plan that made the case for estimated £75m to be invested in coastal housing markets over the period to 2021.
31. An initial investment proposal totalling £10m across the 3 authority areas has been worked up as a two year programme and submitted under Round 2 of the Local Growth Fund Round as a LEP priority. This will form the basis of further discussion with central government and provide the basis for any future bids for available funding that might be accessed by the LEP over the growth plan period. Should the current or any future bids be successful, it would allow for the Coastal Space scheme to be further extended as well as providing access to range of other financial benefits including for example loan finance for owners wishing to return empty homes to use.

Financial Matters

32. The Councils additional investment of £564k will be made under Section 435 of the Housing Act 1985 and as with phase 1 would not be repayable in the short term. At the end of a 30 year period, the units would be sold or retained as a shared asset between the parties, with any capital or revenue realised being shared equally. The Association would also have an option whereby they could elect to repay the Council the full amount of the loan, including any interest that would have accrued, under similar terms to those agreed previously.
33. Risks associated with fluctuations in void loss, future management & maintenance costs etc. would all be borne solely by the Association, giving the Council a clear understanding of its financial commitment at the outset.

34. Should the Council borrow this money the further £564,000 investment would result in an additional annual cost to the Council of £41,360 p.a. in terms of interest payable and the minimum revenue provision requirements (based on an interest rate of 4% and a loan of 30 years). The best funding mechanism e.g. use of capital receipts, reserves, grant or borrowing will be determined as part of the normal budget and closedown processes. It is realistic to assume that this money may be recovered at the end of the loan period, either through a share in the enhanced value of the assets acquired or through direct repayment of the investment, with interest, by the AmicusHorizon.
35. Total projected investment in the scheme would rise from £2,697,000 (investment and lending in Phase 1) to £3,261,262 (investment only Phase 2).

Legal Matters

36. The Council and AmicusHorizon would enter into a new or revised funding agreement on similar terms to those previously agreed under phase 1 of the project. The Council investment would be secured through a charge on each property acquired by Amicus Horizon.

Wards Affected

Ashdown, Baird, Braybrooke, Castle, Central St. Leonards, Conquest, Gensing, Hollington, Maze Hill, Old Hastings, Ore, Silverhill, St. Helens, Tressell, West St. Leonards, Wishing Tree

Area(s) Affected

Policy Implications

Please identify if this report contains any implications for the following:

| | |
|---------------------------------------|-----|
| Equalities and Community Cohesiveness | Yes |
| Crime and Fear of Crime (Section 17) | Yes |
| Risk Management | Yes |
| Environmental Issues | Yes |
| Economic/Financial Implications | Yes |
| Human Rights Act | No |
| Organisational Consequences | Yes |
| Local People's Views | Yes |

Background Information

Budget Cabinet 18th February 2013

Officer to Contact

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Current programme (2013-15)

| Address | No. units | Comment | Expected Completion | Actual Completion |
|-------------------------|-----------|------------------|---------------------|-------------------|
| 24/25 Stockleigh Road | 7 | Completed scheme | | 31/1/14 |
| 17 Carisbrooke Road | 5 | Completed scheme | | 16/5/14 |
| 41 Carisbrooke Road | 11 | On site | 27/2/15 | |
| 61 Western Road | 3 | Completed scheme | | 22/10/14 |
| 14 Carisbrooke Road | 2 | On site | 27/2/15 | |
| 14a Stockleigh Road | 1 | On site | 27/2/15 | |
| 28 Carisbrooke Road | 5 | On site | 13/3/15 | |
| 11 St Margarets Terrace | 4 | On site | 20/3/15 | |
| Total | 38 | | | |

CORPORATE RESOURCES

Appendix Q

| Reference NO. | 2013-14 ACTUAL | SERVICE | 2014-15 | | 2015-16 |
|------------------|-------------------|--|--------------------|-------------------|----------------------|
| | | | ORIGINAL BUDGET | REVISED BUDGET | ESTIMATED OUTTURN |
| | £ | SUMMARY OF REVENUE ESTIMATES | £ | £ | £ |
| CR1 | 188,674 | 1023 - Director of Corporate Resources | 197,700 | 192,610 | 193,410 |
| CR2 | 675,207 | 1024 / 1031 - Corp. Policy, Partnerships and Performance | 706,020 | 719,950 | 710,070 |
| CR3 | 350,748 | 1022 - Estates Services | 353,650 | 355,540 | 348,360 |
| CR4 | 384,203 | 1032 - Legal Services | 406,890 | 368,300 | 382,170 |
| CR5 | 298,302 | 1051 / 1058 - Audit and Investigations Services | 302,060 | 260,550 | 220,260 |
| CR6 | 769,203 | 1052 - Accountancy Services | 758,560 | 821,310 | 768,130 |
| CR7 | 2,504,800 | 1054 / 1055 - Revenues Services | 2,584,150 | 3,018,010 | 2,909,980 |
| | | 1020 / 1027 - Personnel and Organisational Development and | | | |
| | | Business Support | 704,090 | 681,860 | 669,840 |
| CR8 | 716,664 | | | | |
| CR9 | 204,003 | 1090 - Corporate Personnel Expenses | 202,770 | 189,400 | 170,330 |
| CR10 | 976,935 | 5712 / 5717 - Contact Centres | 1,028,090 | 1,057,550 | 1,061,210 |
| CR11 | 0 | 1085 - Digital by Design | 0 | 155,260 | 178,010 |
| CR12 | 187,461 | 1151 - Admin Buildings - Town Hall | 230,760 | 248,430 | 146,290 |
| CR13 | 640,375 | 1157 - Admin Buildings - Aquila House | 744,610 | 740,980 | 740,250 |
| CR14 | 100,212 | 1160 - Admin Buildings - General Expenses | 102,430 | 94,550 | 91,750 |
| CR15 | 84,016 | 1169 - Admin Buildings - Corporate Archive | 86,920 | 97,550 | 94,230 |
| CR16 | 1,069,412 | 1080 - Corporate Expenses | 1,141,040 | 1,151,220 | 949,020 |
| | (9,052,957) | Less recharges to other services | (9,457,560) | (10,153,070) | (9,583,310) |
| | 97,258 | Unallocated Balance | 92,180 | 0 | 50,000 |
| CR17 | 538,746 | 5510 - Corporate Management Expenses | 514,590 | 615,120 | 549,530 |
| CR18 | 33,690 | 5511 - Non Distributed Costs | 182,430 | 326,150 | 376,190 |
| CR19 | 1,139,498 | 4200 / 4250 / 5900 - Benefit Payments and Administration | 1,575,210 | 1,760,780 | 1,614,140 |
| CR20 | 499,786 | 5950 - Council Tax and Business Rates Collection | 604,410 | 750,470 | 697,360 |
| CR21 | (289,941) | 2101 - Employment Areas | (276,130) | (329,290) | (336,840) |
| CR22 | (863,034) | 2201 - Factory Units | (1,090,430) | (1,181,810) | (1,129,710) |
| CR23 | (999,797) | 2404 - Farms and Other Properties | (1,237,140) | (1,170,970) | (1,145,140) |
| CR24 | 88,518 | 2602 - St Mary in the Castle | 36,890 | 92,060 | 36,960 |
| CR25 | (90,171) | 5299 - Other Expenditure | 685,070 | 441,380 | 615,030 |
| | | Head of Finance | 994,900 | 1,303,890 | 1,277,520 |
| CR26 | 86,012 | 1200 - 1205 - Registration of Electors | 120,670 | 115,040 | 153,130 |
| CR27 | 1,236,053 | 5501 - Cost of Democracy | 1,463,760 | 1,224,090 | 1,150,200 |
| CR28 | 87,668 | 5503 / 5504 / 5505 - Election Expenses | 211,620 | 176,630 | 120,510 |
| CR29 | 38,291 | 5224 - Local Strategic Partnership | 34,850 | 29,950 | 36,240 |
| CR30 | 19,223 | 3405 - Sustainable Development | 22,480 | 20,000 | 20,140 |
| CR31 | 38,588 | 5513 - Public Consultation | 41,930 | 14,920 | 18,570 |
| CR32 | 44,874 | 1935 - Climate Change Project | 39,880 | 1,480 | 0 |
| CR33 | 2,207 | 1946 / 1983 / 1989 / 5289-96 / 6668 - Foreshore Trust | 0 | 0 | 0 |
| CR34 | 78,269 | 5004 - Pier Closure Costs | 0 | 100,000 | 100,000 |
| | | Head of Corporate Services | 1,935,190 | 1,682,110 | 1,598,790 |
| | 1,785,739 | | 3,022,270 | 2,986,000 | 2,926,310 |

ENVIRONMENTAL SERVICES

Appendix Q (Cont)

| Reference NO. | 2013-14 ACTUAL | SERVICE | 2014-15 | | 2015-16 ESTIMATED OUTTURN |
|------------------|-------------------|--|--------------------|-------------------|---------------------------------|
| | | | ORIGINAL BUDGET | REVISED BUDGET | |
| | £ | SUMMARY OF REVENUE ESTIMATES | £ | £ | £ |
| ES1 | 896,060 | 1009 - Environmental Services Management & Administration | 940,980 | 783,640 | 850,320 |
| ES2 | 227,288 | 1070 - Leisure Administration | 227,840 | 254,810 | 203,080 |
| ES3 | 878,465 | 1071 - Amenities Administration | 888,220 | 948,180 | 925,730 |
| ES4 | 1,458,293 | 1074 - Waste and Parking Team | 1,381,430 | 871,060 | 827,250 |
| | (3,460,106) | Less recharges to other services | (3,438,470) | (2,857,690) | (2,806,380) |
| | 0 | Unallocated Balance | 0 | 0 | 0 |
| ES5 | 155,334 | 3401 - Food Safety | 172,160 | 211,090 | 286,440 |
| ES6 | 185,506 | 3402 / 3404 - Health and Safety | 190,800 | 136,980 | 103,310 |
| ES7 | 271,421 | 3403 - Environmental Protection | 318,520 | 324,280 | 341,140 |
| ES8 | 86,237 | 3407 - Pest Control | 99,670 | 69,890 | 62,450 |
| ES9 | (63,809) | 5100 - Local Licensing | (32,160) | (50,890) | (32,160) |
| ES10 | 51,075 | 5105 - Liquor Licensing | 48,570 | (7,330) | (6,280) |
| ES11 | (10,987) | 5106 - Gambling Licensing | (16,180) | 21,920 | 15,840 |
| ES12 | 4,273 | 5107 - Tobacco Control | 16,000 | 10,000 | 4,000 |
| ES13 | 33,460 | 5125 - Stray Dog Contract | 33,810 | 34,840 | 38,430 |
| ES14 | 34,020 | 5223 - Emergency Planning | 37,170 | 37,940 | 38,970 |
| | | Environmental Services | 868,360 | 788,720 | 852,140 |
| ES15 | (436,865) | 1300 / 1350 - Parking | (666,450) | (414,030) | (453,480) |
| ES16 | 24,550 | 1320 - DVLA Powers | 24,370 | 0 | 0 |
| ES17 | 427,687 | 1370 - Closed Circuit Television | 393,450 | 246,990 | 252,530 |
| ES18 | (2,064) | 1505 - ESCC Highways Management | 0 | 0 | 0 |
| ES19 | 94,987 | 1504 - Public Realm | 37,500 | 135,170 | 0 |
| ES20 | 20,120 | 3301 - Abandoned Vehicles | 20,380 | 2,390 | 2,690 |
| ES21 | 1,584,142 | 3033 / 3410 - Waste Collection | 1,193,440 | 1,272,570 | 1,248,750 |
| ES22 | 1,344,995 | 3313 - Street Cleansing | 1,366,420 | 1,260,660 | 1,262,020 |
| ES23 | 48,991 | 3411 - Greenwaste | 76,230 | 57,400 | 35,080 |
| | | 3412 - Waste and Environmental Enforcement Team | 501,500 | 411,050 | 403,360 |
| ES24 | 493,670 | | | | |
| ES25 | 38,504 | 5205 - Together Action | 39,780 | 27,180 | 22,340 |
| ES26 | 80,385 | 5214 / 5219 - Safer Hastings Partnership | 150,140 | 236,160 | 143,860 |
| | | Waste and Parking Services | 3,136,760 | 3,235,540 | 2,917,150 |

ENVIRONMENTAL SERVICES (Appendix Q Cont)

| Reference NO. | 2013-14 ACTUAL | SERVICE | 2014-15 | | 2015-16 ESTIMATED OUTTURN |
|------------------|-------------------|--|--------------------|-------------------|---------------------------------|
| | | | ORIGINAL BUDGET | REVISED BUDGET | |
| ES27 | 34,278 | 1420 - Watercourses | 29,140 | 30,170 | 29,440 |
| ES28 | (371,705) | 3102 / 3103 - Cemetery and Crematorium | (474,890) | (413,450) | (385,270) |
| ES29 | 29,285 | 5140 - Travellers Costs | 30,440 | 31,880 | 30,770 |
| ES30 | 146,769 | 5236 - Decorative Lighting | 104,250 | 93,950 | 94,510 |
| ES31 | 33,069 | 5250 - Town Centre | 31,640 | 36,060 | 41,080 |
| ES32 | 70,448 | 5280 - Allotments | 72,470 | 70,780 | 66,160 |
| ES33 | 52,150 | 5281 - Ecology | 80,070 | 72,060 | 81,830 |
| ES34 | 162,585 | 6200 - Arboriculture | 143,350 | 152,340 | 152,200 |
| ES35 | 1,468,667 | 6301 - Parks and Gardens | 1,529,440 | 1,306,100 | 1,515,160 |
| ES36 | (62,545) | 6308 - Bathing Water Quality | 0 | 162,500 | 100,000 |
| ES37 | 184,916 | 6503 - Hastings Country Park | 158,680 | 227,660 | 245,440 |
| ES38 | 30,022 | 6504 - Combe Valley Country Park | 29,490 | 18,350 | 0 |
| ES39 | 18,471 | 6508 - Countryside Stewardship | 20,850 | 20,850 | 20,850 |
| | | Amenities | 1,754,930 | 1,809,250 | 1,992,170 |
| ES40 | 335,485 | 1400 - Coastal Protection | 29,410 | 30,110 | 29,930 |
| ES41 | 5,648 | 1410 - Navigational Aids | 10,780 | 10,480 | 10,770 |
| ES42 | 16,907 | 1608 - Env. Schemes Net Shops | 10,380 | 10,510 | 10,470 |
| ES43 | (26,251) | 2502 - Cliff Railways | (55,980) | (89,150) | (63,700) |
| ES44 | (59,277) | 2510 / 2512 - Castle and Caves | (40,080) | (37,890) | (34,460) |
| ES45 | (119,160) | 2514 - Chalets | (119,800) | (106,930) | (138,190) |
| ES46 | 685,891 | 2601 - White Rock Theatre | 690,990 | 701,500 | 655,150 |
| ES47 | 278,458 | 5241 - Seafront | 149,030 | 189,810 | 200,390 |
| | | 6000 / 6003 / 6005 / 6008 / 6009 / 2511 - Museums and Art Galleries | 415,930 | 464,570 | 434,410 |
| ES48 | 478,308 | 6015 - First World War Project | 0 | 8,500 | 8,500 |
| ES49 | (16,960) | 6150 - Sports Management | 35,380 | 24,030 | 5,620 |
| ES50 | 47,597 | | | | |
| | | Resort Services | 1,126,040 | 1,205,540 | 1,118,890 |
| ES51 | 37,954 | 1501 - Highways Shelters and Seats | 48,560 | 23,370 | 23,780 |
| ES52 | 12,175 | 1502 - Naming and Numbering Streets | 17,950 | 15,240 | 14,690 |
| ES53 | 61,189 | 2640 - Falaise Fitness Centre | 46,730 | 46,850 | 21,540 |
| ES54 | 460,370 | 3033 - Public Conveniences | 422,280 | 405,580 | 385,080 |
| ES55 | 239,820 | 6100 - Sports Centres | 70,960 | 58,250 | 88,930 |
| ES56 | 5,000 | 6409 - William Parker Athletic Track | 5,000 | 5,000 | 5,000 |
| ES57 | 71,208 | 6650 - Sports Development | 71,440 | 70,800 | 62,440 |
| ES58 | 9,702 | 6651 - Street Games | 66,750 | 7,150 | 54,340 |
| ES59 | 0 | 6675 - Sports for All | 0 | (7,590) | 2,410 |
| ES60 | 34,584 | 6657 - Active Hastings | 137,240 | 155,620 | 96,670 |
| ES61 | 123,699 | 6660 - Play Development | 123,710 | 115,090 | 123,630 |
| ES62 | 11,810 | 6662 - Us Girls | 0 | 0 | 0 |
| ES63 | 0 | 6666 - Primary Care Trust Play Grant | 0 | 4,000 | 0 |
| ES64 | 31,324 | 6667 - Play Pathfinder | 32,000 | 67,560 | 57,550 |
| ES65 | 9,493 | 6669 - Active Women | 6,450 | 18,020 | 0 |
| ES66 | (1,437) | 6680 - Boyne Road Playground | 0 | 1,500 | 0 |
| | | Leisure Services | 1,049,070 | 986,440 | 936,060 |
| | 8,995,578 | | 7,935,160 | 8,025,490 | 7,816,410 |

REGENERATION

Appendix Q (Cont)

| Ref NO. | 2013-14 ACTUAL | SERVICE | 2014-15 | | 2015-16 |
|------------|-------------------|--|--------------------|-------------|----------------------|
| | | | ORIGINAL BUDGET | REVISED | ESTIMATED OUTTURN |
| | £ | SUMMARY OF REVENUE ESTIMATES | £ | £ | £ |
| RG1 | 132,957 | 1005 - Planning Management & Admin | 147,820 | 142,790 | 133,730 |
| RG2 | 919,465 | 1021 - Regeneration Administration Division | 911,850 | 599,270 | 566,660 |
| RG3 | 991,102 | 1025 - Communications & Marketing | 1,004,080 | 591,160 | 576,020 |
| RG4 | 859,535 | 1072 - Administration - Housing | 855,120 | 968,620 | 918,670 |
| RG5 | 777,337 | 1034 - Information Technology Division | 744,480 | 733,290 | 718,320 |
| RG6 | 112,323 | 5229 - IT Hardware | 132,410 | 167,800 | 0 |
| | (3,737,896) | Less Recharges to Other Accounts | (3,795,760) | (3,202,930) | (2,913,400) |
| | 54,823 | Unallocated Balance | 0 | 0 | 0 |
| RG7 | 476,114 | 1900, 1910, 1938, 1979, 2000, 5178 Regeneration Activity | 485,700 | 398,110 | 369,150 |
| RG8 | 339,770 | 1603 - Planning Policy | 528,430 | 444,420 | 456,160 |
| RG9 | 223,886 | 1922 - Cultural Activities & 1927, 1945 Cultural Development | 216,570 | 205,370 | 220,570 |
| RG10 | 0 | 1928 - Regional Growth Fund Four - SUCCESS Programme | 0 | 8 | 0 |
| RG11 | 40,689 | 1931 - Answers in the Carbon Economy | 18,650 | 1,860 | 0 |
| RG12 | 103,189 | 1934 - External Funding Initiatives | 111,610 | 147,800 | 220,900 |
| RG13 | 16,258 | 1939 - Safe Ice | 0 | (13,130) | 0 |
| RG14 | 48,500 | 1940 - Public Art | 40,420 | (10,000) | 0 |
| RG15 | 84,611 | 1980 - Community Cohesion | 82,680 | 53,560 | 18,860 |
| RG16 | 59,375 | 1988 - Fisheries Local Action Group (FLAG) | 103,260 | (2,430) | 2,500 |
| RG17 | 149,390 | 1998 - Coastal Communities Fund | 0 | 0 | 0 |
| RG18 | 52,146 | 1999 - Employability | 70,540 | 78,530 | 64,010 |
| RG19 | 344,604 | 5120 - Community Patnership Fund | 341,090 | 359,360 | 309,340 |
| RG20 | 109,180 | 5121, 5123 Older and Younger People | 59,170 | 4,700 | 0 |
| RG21 | 17,292 | 6006 - Youth Activities (Young Persons Council) | 20,440 | 45,400 | 10,000 |
| RG22 | 19,364 | 1956, 5006 - Hastings Pier | 13,300 | 0 | 0 |
| RG23 | 18,896 | 1985 - Coastal Change Pathfinders | 0 | 0 | 0 |
| | 2,103,262 | Regeneration | 2,091,860 | 1,713,558 | 1,671,490 |
| RG24 | 42,946 | 1008 - Building Control | 56,410 | 38,710 | 48,310 |
| RG25 | 473,339 | 1600, 1630 - Development Control | 576,920 | 631,660 | 588,180 |
| RG26 | 146,220 | 5211 - Local Land Charges Register | 0 | (5,830) | (4,730) |
| RG27 | 355,150 | 1607 - Conservation | 81,450 | 56,960 | 74,230 |
| RG28 | 455,459 | 4000 - Homelessness | 405,880 | 396,190 | 376,780 |
| RG29 | 121,674 | 4001 - Homelessness Prevention 4050, 4120, 4138 - Homelessness Strategy, Housing Register & Preventing Repossessions | 213,030 | 211,900 | 207,460 |
| RG30 | 419,907 | 4051 - Deposits funded by ESCC and Discretionary Housing payments | 241,110 | 252,240 | 274,150 |
| RG31 | 16,049 | 4055 - Youth Homelessness | 13,590 | 114,920 | 26,810 |
| RG32 | 30,491 | 4057 - Anti Poverty | 8,650 | 23,340 | 11,210 |
| RG33 | 0 | 4060 - POAL Officer | 0 | 19,300 | 5,200 |
| RG34 | (84,161) | 4070 - Coastal Space | 67,450 | 102,600 | 0 |
| RG35 | 59,514 | 4137 - Land Auction Pilot | 60,110 | 0 | 0 |
| RG36 | 20,949 | 4010, 4140 - Housing Renewal | 0 | 22,000 | 22,000 |
| RG37 | 454,451 | 4143 - Rogue landlords | 551,390 | 578,980 | 565,150 |
| RG38 | 6,020 | 4160 - Housing Licensing | 29,440 | (50,880) | 90,400 |
| RG39 | 101,570 | 4135, 4300 - Housing Solution Services | 61,830 | 47,890 | 42,140 |
| RG40 | 527,166 | 5001 - Dangerous Structures | 85,700 | 112,120 | 96,390 |
| RG41 | 7,348 | 4041 - Travel Sites | 1,850 | 20,000 | 5,820 |
| RG42 | (246) | 4012 - Affordable Housing (Section 106) | 0 | 0 | 0 |
| RG43 | 0 | | 0 | (1,000) | (50,000) |
| | 3,153,847 | Housing and planning | 2,454,810 | 2,571,100 | 2,379,500 |
| RG44 | 28,560 | 1995 - Image Raising Campaign Project | 0 | 33,500 | 8,500 |
| RG45 | 150,628 | 5701 - 1066 Country Campaign | 200,940 | 145,480 | 140,050 |
| RG46 | 216,746 | 5702, 5703 - Tourism Marketing | 233,510 | 238,780 | 233,340 |
| RG47 | 84,520 | 5705 - Community Awareness | 98,860 | 50,240 | 49,530 |
| RG48 | 21,340 | 5720 - Twinning / Sierra Leone 1962, 5719, 5721-5725, 5727-5728, 5730, 5780, 5781 | 21,640 | 15,450 | 10,830 |
| RG49 | 164,739 | 5731 - Norman Castles Interreg Project | 189,290 | 123,980 | 107,550 |
| RG50 | (2,409) | 5237 - Meteorological Expenses | 0 | 1,100 | 0 |
| RG51 | 7,616 | 5227 - Land & Property System | 1,550 | 4,000 | 4,000 |
| RG52 | 56,764 | 5228 - IT Reserve | 72,690 | 41,350 | 40,980 |
| RG53 | 0 | 5507 - Civic & Ceremonial Expenses | 0 | 0 | 0 |
| RG54 | 62,947 | 5740 - Filming | 70,150 | 58,790 | 48,950 |
| RG55 | (6,963) | | (4,000) | (4,000) | (4,000) |
| | 784488.39 | Marketing | 884,630 | 708,670 | 639,730 |
| | 6096419.59 | | 5,431,300 | 4,993,328 | 4,690,720 |

CAPITAL PROGRAMME SUMMARY

| | Capital Costs | | | | | Revenue Costs | | | | |
|----------------------------|---------------|--------------|------------|------------|--------------|---------------|------------|------------|------------|------------|
| | 2014/15 | 2015/16 | 2016/17 | 2017/18 | Total over | 2014/15 | 2015/16 | 2016/17 | 2017/18 | Full |
| | Revised | | | | Prog Period | Revised | | | | Years |
| | £,000 | £,000 | £,000 | £,000 | £,000 | £,000 | £,000 | £,000 | | £,000 |
| Net cost by Service | | | | | | | | | | |
| Environmental Services | 657 | 492 | 125 | 85 | 1,359 | 32 | 85 | 113 | 122 | 126 |
| Corporate Resources | 388 | 1,202 | 0 | 0 | 1,590 | 7 | 74 | 94 | 26 | 26 |
| Regeneration | 3,440 | 1,659 | 423 | 103 | 5,625 | 66 | 186 | 262 | 285 | 290 |
| | 4,485 | 3,353 | 548 | 188 | 8,574 | 105 | 345 | 469 | 433 | 442 |

Net cost by Status

| | | | | | | | | | | |
|---------------------|--------------|--------------|------------|------------|--------------|------------|------------|------------|------------|------------|
| Committed Schemes | 4,460 | 2,121 | 508 | 188 | 7,277 | 101 | 298 | 371 | 324 | 333 |
| Uncommitted Schemes | 0 | 100 | 0 | 0 | 100 | 2 | 7 | 21 | 31 | 31 |
| New Schemes | 25 | 1,132 | 40 | 0 | 1,197 | 2 | 40 | 77 | 78 | 78 |
| | 4,485 | 3,353 | 548 | 188 | 8,574 | 105 | 345 | 469 | 433 | 442 |

Gross cost of schemes analysed by service

| | | | | | |
|------------------------|--------------|--------------|--------------|--------------|---------------|
| Environmental Services | 899 | 682 | 1,645 | 1,590 | 4,816 |
| Corporate Resources | 388 | 1,202 | 0 | 0 | 1,590 |
| Regeneration | 4,465 | 3,321 | 1,175 | 760 | 9,721 |
| | 5,752 | 5,205 | 2,820 | 2,350 | 16,127 |

ENVIRONMENTAL SERVICES - CAPITAL PROGRAMME
Appendix R (Cont)

| | | Profile of Council Net Cost | | | | | | | | | |
|----------------------------------|--|-----------------------------|------------------|----------------|-----------------|-----------------|------------|------------|------------|---------------|--|
| Scheme Ref. | Scheme | Class | Total Gross Cost | Total Net Cost | Before 31.03.14 | Revised 2014/15 | 2015/16 | 2016/17 | 2017/18 | Subseq. Years | |
| (1) | (2) | (*) (3) (4) | £'000 (5) | £'000 (6) | £'000 (7) | (8) | £'000 (9) | £'000 (10) | (11) | £'000 (12) | |
| ES30 | Celandine Playground | * c | 100 | 0 | 0 | | | | | | |
| RP09 | Public Realm | * c | 280 | 280 | 0 | 130 | 50 | 50 | 50 | 0 | |
| RP11 | Groyne Refurbishment | * c | 140 | 140 | 0 | 35 | 35 | 35 | 35 | 0 | |
| ES24 | CCTV Control Room | * c | 360 | 275 | 0 | 275 | 0 | 0 | 0 | 0 | |
| RP05-1 | Sea Front Strategy - including structures | * c | 317 | 263 | 199 | 64 | 0 | 0 | 0 | 0 | |
| ES32 | Country Park -Interpretive Centre | * c | 400 | 250 | 0 | 50 | 200 | 0 | 0 | 0 | |
| ES33 | Crematorium and Chapel Enhancements | * c | 103 | 103 | 0 | 103 | 0 | 0 | 0 | 0 | |
| ES34 | Bottle Alley | * n | 160 | 160 | 0 | 0 | 160 | 0 | 0 | 0 | |
| ES35 | Work on Harbour Arm and New Groynes | * n | 2,947 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| ES36 | Further Sea Defence works | * n | 150 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| ES37 | Playgrounds Upgrade Programme | * n | 87 | 87 | 0 | 0 | 47 | 40 | 0 | 0 | |
| ES38 | Playgrounds Carnoustie & Kensington Closes | * n | 60 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| | Schemes Already Committed | c | 1,700 | 1,311 | 199 | 657 | 285 | 85 | 85 | 0 | |
| | Schemes Uncommitted | u | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| | New Schemes | n | 3,404 | 247 | 0 | 0 | 207 | 40 | 0 | 0 | |
| Total Capital Expenditure | | | 5,104 | 1,558 | 199 | 657 | 492 | 125 | 85 | 0 | |
| Revenue Costs | | | | | | | | | | | |
| | Schemes Already Committed | c | | | | 32 | 74 | 91 | 99 | 103 | |
| | Schemes Uncommitted | u | | | | 0 | 0 | 0 | 0 | 0 | |
| | New Schemes | n | | | | 0 | 11 | 22 | 23 | 23 | |
| | No further approval required | * | | | | | | | | | |
| Total Revenue Costs | | | | | | 32 | 85 | 113 | 122 | 126 | |

Appendix R (Cont)

ENVIRONMENTAL SERVICES - CAPITAL PROGRAMME

| | Total Cost £'000 | Before 31.3.14 £'000 | Revised 14/15 £'000 | 15/16 £'000 | 16/17 £'000 | 17/18 £'000 | Subseq. Years £'000 |
|--|------------------------|----------------------------|---------------------------|----------------|----------------|----------------|---------------------------|
| ES30 Celandine Playground 9587 | | | | | | | |
| Construction of a playground from s106 monies | | | | | | | |
| <u>Funding Source</u> | | | | | | | |
| Council | 0 | | | | | | |
| Other | 100 | 89 | 11 | | | | |
| Total Funding | 100 | 89 | 11 | 0 | 0 | 0 | 0 |
| <u>Revenue Costs</u> | | | | | | | |
| Financing Charge | | | 0 | 0 | 0 | 0 | 0 |
| Other | | | | | | | |
| Total Revenue Costs | | | 0 | 0 | 0 | 0 | 0 |
| RP09 Public Realm 9574 | | | | | | | |
| Improvement & Refurbishment of public realm assets | | | | | | | |
| <u>Funding Source</u> | | | | | | | |
| Council | 280 | | 130 | 50 | 50 | 50 | |
| Other | 0 | | | | | | |
| Total Funding | 280 | 0 | 130 | 50 | 50 | 50 | 0 |
| <u>Revenue Costs</u> | | | | | | | |
| Financing Charge | | | 6 | 14 | 19 | 23 | 26 |
| Maintenance of area | | | | | | | |
| Total Revenue Costs | | | 6 | 14 | 19 | 23 | 26 |
| RP11 Groyne Refurbishment 9007 | | | | | | | |
| To maintain beach and groynes | | | | | | | |
| <u>Funding Source</u> | | | | | | | |
| Council | 140 | | 35 | 35 | 35 | 35 | 0 |
| Other | 0 | | | | | | |
| Total Funding | 140 | 0 | 35 | 35 | 35 | 35 | 0 |
| <u>Revenue Costs</u> | | | | | | | |
| Financing Charge | | | 2 | 5 | 8 | 12 | 13 |
| Other | | | | | | | |
| Total Revenue Costs | | | 2 | 5 | 8 | 12 | 13 |
| ES24 CCTV Control Room 9077 | | | | | | | |
| Replacement of equipment and cost of transfer to an alternative site | | | | | | | |
| <u>Funding Source</u> | | | | | | | |
| Council | 275 | | 275 | | | | |
| ESCC £50k, Sussex Police £15k, Sussex Coast College £20k (S106) | 85 | | 85 | | | | |
| Total Funding | 360 | 0 | 360 | 0 | 0 | 0 | 0 |
| <u>Revenue Costs</u> | | | | | | | |
| Financing Charge | | | 13 | 25 | 25 | 25 | 25 |
| Other | | | | | | | |
| Total Revenue Costs | | | 13 | 25 | 25 | 25 | 25 |

RP05-1 **Sea Front Strategy - including structures**

9568

Provision for works required under the seafront strategy - includes capital sums provided for Seafront Promenade concrete repairs and railings.

Funding Source

| | | | | | | | |
|----------------------|------------|------------|------------|----------|----------|----------|----------|
| Council | 263 | 199 | 64 | | | | |
| FST £46, HMB&YC £8 | 54 | | 54 | | | | |
| Total Funding | 317 | 199 | 118 | 0 | 0 | 0 | 0 |

Revenue Costs

| | | | | | | | |
|----------------------------|--|--|----------|----------|----------|----------|----------|
| Financing Charge | | | 3 | 6 | 6 | 6 | 6 |
| Other | | | | | | | |
| Total Revenue Costs | | | 3 | 6 | 6 | 6 | 6 |

ES32 **Country Park -Interpretive Centre**

9603

Provision of a new Interpretive Centre. Council funding being provided by sale proceeds of Warren Cottage.

Funding Source

| | | | | | | | |
|-----------------------|------------|----------|-----------|------------|----------|----------|----------|
| Council | 250 | | 50 | 200 | | | |
| Other via Groundworks | 150 | | | 150 | | | |
| Total Funding | 400 | 0 | 50 | 350 | 0 | 0 | 0 |

Revenue Costs

| | | | | | | | |
|----------------------------|--|--|----------|-----------|-----------|-----------|-----------|
| Financing Charge | | | 3 | 14 | 23 | 23 | 23 |
| Other | | | | | | | |
| Total Revenue Costs | | | 3 | 14 | 23 | 23 | 23 |

ES33 **Crematorium and Chapel Enhancements**

9604

Provision of upgrade including building alterations works on the memorial and drainage

Funding Source

| | | | | | | | |
|----------------------|------------|----------|------------|----------|----------|----------|----------|
| Council | 103 | | 103 | | | | |
| Other | 0 | | | | | | |
| Total Funding | 103 | 0 | 103 | 0 | 0 | 0 | 0 |

Revenue Costs

| | | | | | | | |
|----------------------------|--|--|----------|-----------|-----------|-----------|-----------|
| Financing Charge | | | 5 | 10 | 10 | 10 | 10 |
| Other | | | | | | | |
| Total Revenue Costs | | | 5 | 10 | 10 | 10 | 10 |

ES34 **Bottle Alley**

9740

Improvements to Public Realm Bottle Alley lighting and concrete

Funding Source

| | | | | | | | |
|----------------------|------------|----------|----------|------------|----------|----------|----------|
| Council | 160 | | | 160 | | | |
| Other | 0 | | | | | | |
| Total Funding | 160 | 0 | 0 | 160 | 0 | 0 | 0 |

Revenue Costs

| | | | | | | | |
|----------------------------|--|--|----------|----------|-----------|-----------|-----------|
| Financing Charge | | | 0 | 8 | 15 | 15 | 15 |
| Other | | | | | | | |
| Total Revenue Costs | | | 0 | 8 | 15 | 15 | 15 |

| | | | | | | | | |
|------|---|-------|----|----|-------|-------|-------|----|
| ES35 | Work on Harbour Arm and New Groynes | | | | | | | |
| 9006 | | | | | | | | |
| | DEFRA funded works re above Investigations to take | | | | | | | |
| | to take place in 14/15 with the majority of the work in | | | | | | | |
| | 16/17 & 17/8 | | | | | | | |
| | <u>Funding Source</u> | | | | | | | |
| | Council | 0 | | | | | | |
| | Contribution from DEFRA/EA | 2,947 | 92 | 0 | 1,500 | 1,355 | | |
| | <u>Total Funding</u> | 2,947 | 0 | 92 | 0 | 1,500 | 1,355 | 0 |
| | <u>Revenue Costs</u> | | | | | | | |
| | Financing Charge | | 0 | 0 | 0 | 0 | 0 | 0 |
| | Other | | | | | | | |
| | <u>Total Revenue Costs</u> | | 0 | 0 | 0 | 0 | 0 | 0 |
| ES36 | Further Sea Defence works | | | | | | | |
| | Works at Pier West and Bulverhythe | | | | | | | |
| | <u>Funding Source</u> | | | | | | | |
| | Council | 0 | | | | | | |
| | Other - DEFRA/EA | 150 | | | | 70 | 80 | |
| | <u>Total Funding</u> | 150 | 0 | 0 | 0 | 0 | 70 | 80 |
| | <u>Revenue Costs</u> | | | | | | | |
| | Financing Charge | | 0 | 0 | 0 | 0 | 0 | 0 |
| | Other | | | | | | | |
| | <u>Total Revenue Costs</u> | | 0 | 0 | 0 | 0 | 0 | 0 |
| ES37 | Playgrounds Upgrade Programme | | | | | | | |
| 9750 | | | | | | | | |
| | Hare Way, Mare Bay, Highwater View, Bexhill Road | | | | | | | |
| | and other play spaces contribution to upgrades | | | | | | | |
| | <u>Funding Source</u> | | | | | | | |
| | Council | 87 | | | 47 | 40 | | |
| | Other | 0 | | | | | | |
| | <u>Total Funding</u> | 87 | 0 | 0 | 47 | 40 | 0 | 0 |
| | <u>Revenue Costs</u> | | | | | | | |
| | Financing Charge | | 0 | 3 | 7 | 8 | 8 | |
| | Other | | | | | | | |
| | <u>Total Revenue Costs</u> | | 0 | 3 | 7 | 8 | 8 | |
| ES38 | Playgrounds Carnoustie & Kensington Closes | | | | | | | |
| 9751 | | | | | | | | |
| | Carnoustie Close & Kensington Close Play spaces | | | | | | | |
| | contribution to upgrades | | | | | | | |
| | <u>Funding Source</u> | | | | | | | |
| | Council | 0 | | | | | | |
| | Other S106 | 60 | | | 40 | 20 | | |
| | <u>Total Funding</u> | 60 | 0 | 0 | 40 | 20 | 0 | 0 |
| | <u>Revenue Costs</u> | | | | | | | |
| | Financing Charge | | 0 | 0 | 0 | 0 | 0 | 0 |
| | Other | | | | | | | |
| | <u>Total Revenue Costs</u> | | 0 | 0 | 0 | 0 | 0 | 0 |

CORPORATE RESOURCES - CAPITAL PROGRAMME

Appendix R (Cont)

| | | Profile of Council Net Cost | | | | | | | | |
|---------------------------|--|-----------------------------|------------------|----------------|----------------|-----------------|-----------|------------|------------|---------------|
| Scheme Ref. | Scheme | Class | Total Gross Cost | Total Net Cost | Before 31.3.14 | Revised 2014/15 | 2015/16 | 2016/17 | 2017/18 | Subseq. Years |
| (1) | (2) | (3) (4) | £'000 (5) | £'000 (6) | £'000 (7) | £'000 (8) | £'000 (9) | £'000 (10) | £'000 (11) | £'000 (12) |
| 0 | 0 | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| ES04-2 | Office Accommodation | * c | 706 | 706 | 627 | 10 | 69 | 0 | 0 | 0 |
| CR-05 | Ore Valley -Land Purchase | * c | 60 | 60 | 3 | 57 | 0 | 0 | 0 | 0 |
| CR-06 | Sandrock Park - Land Purchase | * c | 23 | 23 | 0 | 0 | 23 | 0 | 0 | 0 |
| CR-07 | Castleham Business Centre West refurbishment | * c | 153 | 153 | 147 | 6 | 0 | 0 | 0 | 0 |
| CR-08 | Aquila House Refurbishment | * c | 450 | 0 | 0 | 40 | 410 | 0 | 0 | 0 |
| CR-09 | New Factory unit | * c | 700 | 700 | 0 | 0 | 700 | 0 | 0 | 0 |
| CR-10 | Harold Road - CPO | * c | 141 | 141 | 0 | 141 | 0 | 0 | 0 | 0 |
| CR-11 | Priory square - CPO | * c | 134 | 134 | 0 | 134 | 0 | 0 | 0 | 0 |
| | Schemes Already Committed | c | 2,367 | 1,917 | 777 | 388 | 1,202 | 0 | 0 | 0 |
| | Schemes Uncommitted | u | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | New Schemes | n | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Capital Expenditure | | | 2,367 | 1,917 | 777 | 388 | 1,202 | 0 | 0 | 0 |
| Revenue Costs | | | | | | | | | | |
| | Schemes Already Committed | c | | | | 7 | 74 | 94 | 26 | 26 |
| | Schemes Uncommitted | u | | | | 0 | 0 | 0 | 0 | 0 |
| | New Schemes | n | | | | 0 | 0 | 0 | 0 | 0 |
| | No further approval required | * | | | | | | | | |
| Total Revenue Costs | | | | | | 7 | 74 | 94 | 26 | 26 |

Appendix R (Cont)

CORPORATE RESOURCES - CAPITAL PROGRAMME

| | Total Cost £'000 | Before 31.3.14 £'000 | Revised 14/15 £'000 | 15/16 £'000 | 16/17 £'000 | 17/18 £'000 | Subseq. Years £'000 |
|--|------------------------|----------------------------|---------------------------|----------------|----------------|----------------|---------------------------|
| <hr/> | | | | | | | |
| ES04-2 Office Accommodation | | | | | | | |
| 9411 | | | | | | | |
| Town hall and additional accommodation work not directly related to Aquila House project | | | | | | | |
| <u>Funding Source</u> | | | | | | | |
| Council | 706 | 627 | 10 | 69 | | | |
| Other | 0 | | | | | | |
| Total Funding | 706 | 627 | 10 | 69 | 0 | 0 | 0 |
| <u>Revenue Costs</u> | | | | | | | |
| Financing Charge | | | 1 | 5 | 8 | 8 | 8 |
| Other | | | | | | | |
| Total Revenue Costs | | | 1 | 5 | 8 | 8 | 8 |
| <hr/> | | | | | | | |
| CR-05 Ore Valley -Land Purchase | | | | | | | |
| 9597 | | | | | | | |
| The purchase of land at Ore valley funded by the Ore Valley reserves | | | | | | | |
| <u>Funding Source</u> | | | | | | | |
| Council | 60 | 3 | 57 | | | | |
| Other | 0 | | | | | | |
| Total Funding | 60 | 3 | 57 | 0 | 0 | 0 | 0 |
| <u>Revenue Costs</u> | | | | | | | |
| Financing Charge | | | 3 | 6 | 6 | 6 | 6 |
| Other | | | | | | | |
| Total Revenue Costs | | | 3 | 6 | 6 | 6 | 6 |
| <hr/> | | | | | | | |
| CR-06 Sandrock Park - Land Purchase | | | | | | | |
| 9594 | | | | | | | |
| The purchase of land at Sandrock Park | | | | | | | |
| <u>Funding Source</u> | | | | | | | |
| Council | 23 | | | 23 | | | |
| Other | 0 | | | | | | |
| Total Funding | 23 | 0 | 0 | 23 | 0 | 0 | 0 |
| <u>Revenue Costs</u> | | | | | | | |
| Financing Charge | | | 0 | 2 | 3 | 3 | 3 |
| Other | | | | | | | |
| Total Revenue Costs | | | 0 | 2 | 3 | 3 | 3 |
| <hr/> | | | | | | | |
| CR-07 Castleham Business Centre West refurbishment | | | | | | | |
| 9598 | | | | | | | |
| Refurbishment of industrial units | | | | | | | |
| <u>Funding Source</u> | | | | | | | |
| Council | 153 | 147 | 6 | | | | |
| Other | 0 | | | | | | |
| Total Funding | 153 | 147 | 6 | 0 | 0 | 0 | 0 |
| <u>Revenue Costs</u> | | | | | | | |
| Financing Charge | | | 1 | 1 | 1 | 1 | 1 |
| Additional rental share | | | -1 | -1 | -1 | -1 | -1 |
| Total Revenue Costs | | | 0 | 0 | 0 | 0 | 0 |

| | | | | | | | | |
|--------------|---|-----|----------|-----------|-----------|-----------|-----------|-----------|
| CR-08 | Aquila House Refurbishment | | | | | | | |
| 9410 | Refurbishment of Aquila including improvements to allow smarter working + £50K IT Reserve | | | | | | | |
| | <u>Funding Source</u> | | | | | | | |
| | Council | 450 | 40 | 410 | | | | |
| | Other | 0 | | | | | | |
| | <u>Total Funding</u> | 450 | 0 | 40 | 410 | 0 | 0 | 0 |
| | <u>Revenue Costs</u> | | | | | | | |
| | Financing Charge | | 3 | 37 | 68 | 68 | 68 | 68 |
| | Other | | | | | -68 | -68 | -68 |
| | <u>Total Revenue Costs</u> | | 3 | 37 | 68 | 0 | 0 | 0 |
| CR-09 | New Factory unit | | | | | | | |
| 9800 | Construction of additional factory unit in Castleham road to be financed by loan | | | | | | | |
| | <u>Funding Source</u> | | | | | | | |
| | Council | 700 | | 700 | | | | |
| | Other | 0 | | | | | | |
| | <u>Total Funding</u> | 700 | 0 | 0 | 700 | 0 | 0 | 0 |
| | <u>Revenue Costs</u> | | | | | | | |
| | Financing Charge | | 0 | 24 | 47 | 47 | 47 | 47 |
| | Other | | | | -38 | -38 | -38 | -38 |
| | <u>Total Revenue Costs</u> | | 0 | 24 | 9 | 9 | 9 | 9 |
| CR-10 | Harold Road - CPO | | | | | | | |
| 9701 | Property purchase by CPO and sold | | | | | | | |
| | <u>Funding Source</u> | | | | | | | |
| | Council | 141 | 141 | | | | | |
| | Other | 0 | | | | | | |
| | <u>Total Funding</u> | 141 | 0 | 141 | 0 | 0 | 0 | 0 |
| | <u>Revenue Costs</u> | | | | | | | |
| | Financing Charge | | 0 | 0 | 0 | 0 | 0 | 0 |
| | Other | | | | | | | |
| | <u>Total Revenue Costs</u> | | 0 | 0 | 0 | 0 | 0 | 0 |
| CR-11 | Priory square - CPO | | | | | | | |
| 9700 | Property purchase by CPO and sold | | | | | | | |
| | <u>Funding Source</u> | | | | | | | |
| | Council | 134 | 134 | | | | | |
| | Other | 0 | | 0 | | | | |
| | <u>Total Funding</u> | 134 | 0 | 134 | 0 | 0 | 0 | 0 |
| | <u>Revenue Costs</u> | | | | | | | |
| | Financing Charge | | 0 | 0 | 0 | 0 | 0 | 0 |
| | Other | | | | | | | |
| | <u>Total Revenue Costs</u> | | 0 | 0 | 0 | 0 | 0 | 0 |

REGENERATION - CAPITAL PROGRAMME

| | | Profile of Council Net Cost | | | | | | | | | |
|------------------------------|---|-----------------------------|------------------|----------------|----------------|-----------------|---------|---------|---------|---------------|-----|
| Scheme Ref. | Scheme | Class | Total Gross Cost | Total Net Cost | Before 31.3.14 | Revised 2014/15 | 2015/16 | 2016/17 | 2017/18 | Subseq. Years | |
| | | | £'000 | £'000 | £'000 | £'000 | £'000 | £'000 | £'000 | £'000 | |
| (1) | (2) | (3) | (4) | (5) | (6) | (7) | (9) | (10) | (11) | (12) | |
| H07 | Private Sector Renewal Support | * c | 233 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| H08 | Disabled Facilities Grant | * c | 2,860 | 316 | 0 | 64 | 84 | 84 | 84 | 0 | |
| H15 | Empty Homes Strategy - CPO | * c | 250 | 250 | 21 | 70 | 70 | 70 | 19 | 0 | |
| RP12 | Hastings Pier - including matched funding | * c | 310 | 310 | 0 | 250 | 60 | 0 | 0 | 0 | |
| PL01 | Central St. Leonards Town Heritage Initiative 2 | * c | 1,415 | 465 | 280 | 105 | 80 | 0 | 0 | 0 | |
| RP04 | Restoration of Pelham Crescent/ Pelham Arcade | * c | 756 | 359 | 61 | 75 | 168 | 55 | 0 | 0 | |
| ES28 | Castle Access/ Interpretation (£100k -15/16*) | c/u | 350 | 350 | 11 | 25 | 100 | 214 | 0 | 0 | |
| RP11 | Factory Refurbishment (ACE) | * c | 594 | 145 | 46 | 99 | 0 | 0 | 0 | 0 | |
| RP12 | Ex Malvern Public House - matched funding | * c | 53 | 53 | 23 | 0 | 30 | 0 | 0 | 0 | |
| RP13 | Coastal Space Regeneration Project - Phase 1 | * c | 2,697 | 2,697 | 0 | 2,697 | 0 | 0 | 0 | 0 | |
| RP14 | Coastal Space Regeneration Project - Phase II | * n | 875 | 875 | 0 | 0 | 875 | 0 | 0 | 0 | |
| RP15 | White Rock Baths | * c | 857 | 172 | 0 | 30 | 142 | 0 | 0 | 0 | |
| RP16 | Road at Pelham Arcade | n | 125 | 75 | 0 | 25 | 50 | 0 | 0 | 0 | |
| Schemes Already Committed | | | c | 10,275 | 5,017 | 442 | 3,415 | 634 | 423 | 103 | 0 |
| Schemes Uncommitted | | | u | 100 | 100 | 0 | 0 | 100 | 0 | 0 | 0 |
| New Schemes | | | n | 1,000 | 950 | 0 | 25 | 925 | 0 | 0 | 0 |
| Total Capital Expenditure | | | | 11,375 | 6,067 | 442 | 3,440 | 1,659 | 423 | 103 | 0 |
| Revenue Costs | | | | | | | | | | | |
| Schemes Already Committed | | | c | | | | 60 | 146 | 182 | 195 | 200 |
| Schemes Uncommitted | | | u | | | | 2 | 7 | 21 | 31 | 31 |
| New Schemes | | | n | | | | 2 | 29 | 55 | 55 | 55 |
| No further approval required | | | * | | | | | | | | |
| Total Revenue Costs | | | | | | | 64 | 182 | 258 | 281 | 286 |

Appendix R (Cont)

REGENERATION - CAPITAL PROGRAMME

| | Total Cost £'000 | Before 31.3.14 £'000 | Revised 14/15 £'000 | 15/16 £'000 | 16/17 £'000 | 17/18 £'000 | Subseq. Years £'000 |
|---|------------------------|----------------------------|---------------------------|----------------|----------------|----------------|---------------------------|
| H07 Private Sector Renewal Support | | | | | | | |
| 9314 | | | | | | | |
| Property grants to bring conditions up to minimum | | | | | | | |
| <u>Funding Source</u> | | | | | | | |
| Council | 0 | | | | | | |
| Regional Housing Board Grant | 233 | | 70 | 71 | 71 | 21 | |
| <u>Total Funding</u> | 233 | 0 | 70 | 71 | 71 | 21 | 0 |
| <u>Revenue Costs</u> | | | | | | | |
| Financing Charge | | | 0 | 0 | 0 | 0 | 0 |
| Other | | | | | | | |
| <u>Total Revenue Costs</u> | | | 0 | 0 | 0 | 0 | 0 |
| H08 Disabled Facilities Grant | | | | | | | |
| 9308 | | | | | | | |
| Property Grants for disabled facilities | | | | | | | |
| <u>Funding Source</u> | | | | | | | |
| Council | 316 | | 64 | 84 | 84 | 84 | |
| Government Grant | 2,544 | | 636 | 636 | 636 | 636 | |
| <u>Total Funding</u> | 2,860 | 0 | 700 | 720 | 720 | 720 | 0 |
| <u>Revenue Costs</u> | | | | | | | |
| Financing Charge | | | 3 | 10 | 18 | 25 | 29 |
| Other | | | | | | | |
| <u>Total Revenue Costs</u> | | | 3 | 10 | 18 | 25 | 29 |
| H15 Empty Homes Strategy - CPO | | | | | | | |
| 9590 | | | | | | | |
| Rolling programme of purchases and disposals | | | | | | | |
| <u>Funding Source</u> | | | | | | | |
| Council | 250 | 21 | 70 | 70 | 70 | 19 | |
| Government Grant | 0 | | | | | | |
| <u>Total Funding</u> | 250 | 21 | 70 | 70 | 70 | 19 | 0 |
| <u>Revenue Costs</u> | | | | | | | |
| Financing Charge | | | 4 | 10 | 16 | 20 | 21 |
| Other | | | | | | | |
| <u>Total Revenue Costs</u> | | | 4 | 10 | 16 | 20 | 21 |
| RP12 Hastings Pier - including matched funding | | | | | | | |
| 9591 | | | | | | | |
| Hastings Pier match funding for Heritage Lottery bid | | | | | | | |
| <u>Funding Source</u> | | | | | | | |
| Council | 310 | 0 | 250 | 60 | | | |
| Other | 0 | | | | | | |
| <u>Total Funding</u> | 310 | 0 | 250 | 60 | 0 | 0 | 0 |
| <u>Revenue Costs</u> | | | | | | | |
| Financing Charge | | | 12 | 26 | 28 | 28 | 28 |
| Other | | | | | | | |
| <u>Total Revenue Costs</u> | | | 12 | 26 | 28 | 28 | 28 |

PL01 **Central St. Leonards Town Heritage Initiative 2**
9048

Contributes to physical regeneration of area in one of the most deprived wards in the South East. Programme enables intervention to prevent the next generation of derelict buildings (including the Congregational Church)

Funding Source

| | | | | | | | | |
|--|-------|-------|-----|-----|---|---|---|--|
| Council | 465 | 280 | 105 | 80 | | | | |
| HLF lottery funds £700k; and ERDF funding £250k. | 950 | 725 | 145 | 80 | | | | |
| <u>Total Funding</u> | 1,415 | 1,005 | 250 | 160 | 0 | 0 | 0 | |

Revenue Costs

| | | | | | | | | |
|----------------------------|--|--|---|----|----|----|----|--|
| Financing Charge | | | 5 | 14 | 17 | 17 | 17 | |
| Other | | | | | | | | |
| <u>Total Revenue Costs</u> | | | 5 | 14 | 17 | 17 | 17 | |

RP04 **Restoration of Pelham Crescent/ Pelham Arcade**
9558

Feasibility study and grants for restoration works, plus additional phase 2 works / grants to adjoining property

Funding Source

| | | | | | | | | |
|---|-----|-----|-----|-----|-----|---|---|--|
| Council | 359 | 61 | 75 | 168 | 55 | | | |
| English Heritage £280K Council reserves £117K | 397 | 143 | 69 | 140 | 45 | | | |
| <u>Total Funding</u> | 756 | 204 | 144 | 308 | 100 | 0 | 0 | |

Revenue Costs

| | | | | | | | | |
|----------------------------|--|--|---|----|----|----|----|--|
| Financing Charge | | | 4 | 15 | 25 | 27 | 27 | |
| Other | | | | | | | | |
| <u>Total Revenue Costs</u> | | | 4 | 15 | 25 | 27 | 27 | |

ES28 **Castle Access/ Interpretation**
9588

Improvements to the Castle for the £950k anniversary and £100k for additional works

Funding Source

| | | | | | | | | |
|-----------------------|-----|----|----|-----|-----|---|---|--|
| Council | 350 | 11 | 25 | 100 | 214 | | | |
| Heritage Lottery Fund | 0 | | | | | | | |
| <u>Total Funding</u> | 350 | 11 | 25 | 100 | 214 | 0 | 0 | |

Revenue Costs

| | | | | | | | | |
|----------------------------|--|--|---|---|----|----|----|---|
| Financing Charge | | | 2 | 7 | 21 | 31 | 31 | |
| Other | | | | | | | | 0 |
| <u>Total Revenue Costs</u> | | | 2 | 7 | 21 | 31 | 31 | |

RP11 **Factory Refurbishment (ACE)**

9117

Pilot scheme of refurbishment to a factory unit to achieve advanced levels of environmental performance.

Funding Source

| | | | | | | | |
|--|-----|-----|-----|---|---|---|---|
| Council (ABG/reserves Estates R&R £42) | 145 | 46 | 99 | | | | |
| Interreg (£416K less £155K in revenue 12/13) / LAA £87K | 449 | 379 | 70 | | | | |
| <u>Total Funding</u> | 594 | 425 | 169 | 0 | 0 | 0 | 0 |

Revenue Costs

| | | | | | | | |
|----------------------------|--|--|----|---|---|---|---|
| Financing Charge | | | 5 | 9 | 9 | 9 | 9 |
| Other | | | | | | | |
| <u>Total Revenue Costs</u> | | | 18 | 9 | 9 | 9 | 9 |

In addition to the figure above there is £155K in revenue funded by Interreg and £100K funded by partners

RP12 **Ex Malvern Public House - matched funding**

9592

Original Work re curtailed acquisition and demolition of Malvern Public House - matched funding

Funding Source

| | | | | | | | |
|----------------------|----|----|---|----|---|---|---|
| Council | 53 | 23 | | 30 | | | |
| Other | 0 | | | | | | |
| <u>Total Funding</u> | 53 | 23 | 0 | 30 | 0 | 0 | 0 |

Revenue Costs

| | | | | | | | |
|----------------------------|--|--|---|---|---|---|---|
| Financing Charge | | | 0 | 2 | 3 | 3 | 3 |
| Other | | | | | | | |
| <u>Total Revenue Costs</u> | | | 0 | 2 | 3 | 3 | 3 |

RP13 **Coastal Space Regeneration Project - Phase 1**

9601

Acquisition and refurbishment of dwellings in Central St Leonards, in partnership with Amicus Horizon. HBC funding to be loan of £2.4m and grant of £1.22m.

Funding Source

| | | | | | | | |
|----------------------|-------|---|-------|---|---|---|---|
| Council - Grant | 909 | | 909 | | | | |
| Council - Loan | 1,788 | | 1,788 | | | | |
| Other | 0 | | | | | | |
| <u>Total Funding</u> | 2,697 | 0 | 2,697 | 0 | 0 | 0 | 0 |

Revenue Costs

| | | | | | | | |
|----------------------------|--|--|----|----|----|----|----|
| Financing Charge | | | 25 | 50 | 50 | 50 | 50 |
| Other | | | | | | | |
| <u>Total Revenue Costs</u> | | | 25 | 50 | 50 | 50 | 50 |

RP14 **Coastal Space Regeneration Project - Phase II**

9601

Acquisition and refurbishment of dwellings in Central St Leonards, in partnership with Amicus Horizon. HBC grant funding

Funding Source

Council - Grant

875

875

Other

0

Total Funding

875

0

0

875

0

0

0

Revenue Costs

Financing Charge

0

24

48

48

48

Other

Total Revenue Costs

0

24

48

48

48

RP15 **White Rock Baths**

Total project on white rock baths excluding tenant fit out - HBC £172k + loan £300k FST 150 ESI

9593 £235K

Funding Source

Council

172

30

142

Foreshore Trust total £450k ESCC £235k

685

685

Total Funding

857

0

30

827

0

0

0

Revenue Costs

Financing Charge

2

10

16

16

16

Other

Total Revenue Costs

2

10

16

16

16

RP16 **Road at Pelham Arcade**

Road above Pelham Arcade

Funding Source

Council

75

25

50

Other- Freeholder Contributions

50

0

50

Total Funding

125

0

25

100

0

0

0

Revenue Costs

Financing Charge

2

5

7

7

7

Other

Total Revenue Costs

2

5

7

7

7